

PROPOSED OPERATING AND CAPITAL BUDGET FISCAL YEAR 2022

INDEX

3-4	BH Operating Statement
5	BH Statistical Review
6	BH 2022 Baseline & Strategic Initiatives
7	BH Operating Statement – Medical Centers
8	BH Budget 22 Highlights
9-10	BH Budget 22 > \$400K
11	BH Budget 22 LIP, DSH & Rate Reductions
12	BH Key Financial Indicators
13	BHCash Flow Statements
14	BH 2022 Capital Budget Net New
15	Community Benefit Summary
16	Ad Valorem Tax Analysis
17	BH (Est) Financial Impact of Various 2021/2022 Millage Rate
18	History of Millage Rates - Graph
19	Millage Rates and Tax Receipts
20	History of Net Tax Receipts as a % of Net Rev- Graph
21	History of Net Tax Receipts + Cares Act Dollars- Graph
22	History of Tax Receipts
23-24	Appendix
25	BH Budget 22 Highlights
26	BHMC Operating Statement
27	BHMC Statistical Review
28-29	BHMC Budget 22 Highlights
30	BHMC Budget 22 > \$400K
31	BHN Operating Statement
32	BHN Statistical Review
33-34	BHN Budget 22 Highlights
35	BHN Budget 22 > \$400K
36	BHIP Operating Statement
37	BHIP Statistical Review
38-39	BHIP Budget 22 Highlights
40	BHIP Budget 22 > \$400K
41	BHCS Operating Statement
42	BHCS Statistical Review
43	BHCS Budget 22 Highlights
44	BHCS Budget 22 > \$400K
45	BHPG Operating Statement
46	BHW, BHIMG Operating Statement Summary
47	BHCHS Operating Statement
48	BH Gold Coast Operating Statement Summary
49	CDTC Operating Statement

Operating Statement Summary – Budget Review

Broward Health

FY2022

(in Millions)

	ACT2019 Actual YTD	ACT2020 Actual YTD	ACT2021 Actual YTD	BUD2022 Budget YTD	BUD2022 Variance over/(under)		
					vs ACT2019	vs ACT2020	vs ACT2021
Patient Revenue							
Inpatient	2,595.9	2,627.0	2,854.2	3,157.1	561.2	530.1	302.9
Outpatient	1,823.3	1,793.2	1,775.1	2,128.9	305.6	335.7	353.8
Ambulatory	0	0	271	295.3	295.3	295.3	24.4
Total Patient Revenue	4,419.2	4,420.1	4,900.2	5,581.3	1,162.1	1,161.2	681.1
Deductions From Revenue							
Charity Services	126.9	95.8	84.3	123.5	(3.4)	27.7	39.1
Contractual Allowances	2,908.7	2,950.1	3,663.2	3,765.7	857.1	815.6	102.6
Bad Debt	463.5	485.0	178.4	685.5	222.0	200.5	507.1
Total Deductions	3,499.0	3,531.0	3,925.9	4,574.7	1,075.7	1,043.7	648.8
Net Patient Revenue	920.2	889.2	974.4	1,006.6	86.4	117.4	32.3
Medicaid DSH Payments	36.5	40.0	35.4	30.9	(5.7)	(9.1)	(4.5)
Grant Revenue	17.9	20.5	22.1	22.5	4.7	2.0	0.4
Capitated Revenue	4.7	3.8	4.3	5.0	0.4	1.2	0.7
Total Net Reimbursement	979.32	953.54	1,036.14	1,065.1	85.7	111.5	28.9
Other Operating Revenue	65.3	66.1	78.3	85.7	20.5	19.7	7.4
Total Operating Revenue	1,044.6	1,019.6	1,114.5	1,150.8	106.2	131.2	36.3
Operating Expenses							
Salaries & Wages	526.5	544.8	614.4	613.2	86.7	68.4	(1.2)
Benefits	108.4	108.8	125.8	131.2	22.8	22.4	5.3
Fees Physician	61.3	69.0	70.3	76.7	15.4	7.7	6.4
Fees Other	109.6	109.1	104.1	119.7	10.1	10.5	15.6
Supplies	235.1	231.7	253.0	257.7	22.6	25.9	4.7
Insurance	6.4	5.1	15.2	9.2	2.8	4.1	(6.0)
Maintenance & Repairs	20.3	18.2	18.5	19.1	(1.2)	0.9	0.6
Lease and Rental	10.4	11.2	12.6	14.2	3.8	2.9	1.6
Utilities	18.6	18.0	18.9	18.2	(0.4)	0.2	(0.7)
PMATF	12.4	11.8	12.4	12.4	(0.0)	0.6	0.0
Other Expenses	7.6	2.4	4.6	5.7	(1.9)	3.3	1.1
Total Operating Expenses	1,116.6	1,130.2	1,249.7	1,277.2	160.6	147.0	27.5
Common Service	0	(0)	0	0.0	0.0	0.0	0.0
Depreciation & Amortization	56.8	54.3	54.8	54.3	(2.5)	0.0	(0.4)
Total Expenses	1,173.4	1,184.5	1,304.5	1,331.5	158.1	147.1	27.1
Gain/(Loss) from Operations	(128.8)	(164.9)	(190.0)	(180.7)	(51.9)	(15.9)	9.3
Non-Operating Revenue							
Unrestricted Tax Revenue	128.6	129.4	153.0	180.7	52.1	51.3	27.7
Dividend/Interest Income	14.3	13.7	14.5	12.9	(1.4)	(0.8)	(1.6)
Gain/(Loss) on Investment	28.2	9.2	119.0	9.1	(19.1)	(0.1)	(109.8)
Donated Revenue	3.3	2.4	3.4	3.0	(0.3)	0.6	(0.4)
Other Non Operating Revenue	(2.2)	42.2	49.6	4.8	7.0	(37.4)	(44.8)
Non-Operating Expense							
Interest Expense	17.4	17.1	16.9	16.4	(1.0)	(0.7)	(0.5)
Investment Management Fees	2.6	2.3	2.6	2.7	0.1	0.4	0.2
Donated Expense - Hide	0.1	0.1	0.2	0.4	0.3	0.3	0.3
Donated Expense - Hide	0.9	2.7	2.1	1.4	0.5	(1.3)	(0.7)
Donated Expense	1.0	2.8	2.3	1.8	0.8	(1.0)	(0.4)
Medicaid County Funding	9.0	8.7	8.8	8.8	(0.1)	0.1	(0.0)
Non-Operating Gain/(Loss)	142.3	165.8	309.0	180.7	38.5	14.9	(128.3)
Excess of Revenue Over Expenses	13.5	0.9	119.0	0.0	(13.5)	(0.9)	(119.0)

Operating Statement Summary – Budget Review Continued
Broward Health
FY2022

BUD2022 Variance over/(under)

	ACT2019 Actual YTD	ACT2020 Actual YTD	ACT2021 Actual YTD	BUD2022 Budget YTD	vs ACT2019	vs ACT2020	vs ACT2021
Sal/Ben % NOR	60.8%	64.1%	68.7%	63.1%	2.3%	-1.0%	-5.6%
Supplies % NOR	22.5%	22.7%	23.5%	21.8%	-0.7%	-0.9%	-1.6%
Productive Hours/AA	143	154	165	157	14	3	(8)
Gross Rev/AA	46,052	50,283	59,066	57,316	11,265	7,033	(1,749)
Net Rev/AA	9,590	10,115	11,302	10,633	1,044	518	(669)
Gross Rev/APD	8,691	9,084	9,944	10,461	1,770	1,377	517
Net Rev/APD	1,810	1,827	1,903	1,941	131	113	38
Productive Hours/APD	27	28	28	29	2	1	1
Salary/APD	1,036	1,120	1,247	1,149	114	30	(98)
Supplies/APD	462	476	513	483	21	7	(30)
Total Expense/APD	2,308	2,434	2,647	2,496	188	61	(152)
OT% of Prod Hours	2.3%	2.0%	3.5%	1.7%	-0.6%	-0.3%	-1.8%
FTE's - Total	7,597	7,539	7,475	8,389	792	850	914
CMI - Medicare	1.7340	1.7249	1.8454	1.7897	0.0321	0.0376	-0.0302
CMI - All	1.4604	1.4905	1.6113	1.5359	0.0517	0.0304	-0.0468
Operating Margin	0.0%	-3.1%	-2.9%	0.0%	-100.0%	-100.0%	-100.0%

Broward Health Statistical Review FY2022

(in Millions)

	ACT2019 Actual YTD	ACT2020 Actual YTD	ACT2021 Actual YTD	BUD2022 Budget YTD	BUD2022 Variance over/(under)		
					vs ACT2019	vs ACT2020	vs ACT2021
Key Indicators							
Adj Patient Days	508,492	486,594	492,768	533,539	25,047	46,944	40,771
Adj Admission	95,963	87,906	82,963	97,378	1,415	9,472	14,415
Admissions	56,370	52,244	48,323	55,082	(1,288)	2,838	6,759
Patient Days	298,696	289,192	287,021	301,801	3,105	12,609	14,780
ALOS	5.3	5.5	5.9	5.5	0.2	0.0	(0.4)
Operating Indicators							
Births	5,834	5,391	4,723	5,033	(801)	(358)	310
ER Dept Visits	272,852	242,181	207,187	244,571	(28,281)	2,390	37,384
Outpatient Visits	192,705	163,402	175,177	190,568	(2,137)	27,166	15,391
Clinic Visits	13,468	9,233	6,681	6,892	(6,576)	(2,341)	211
SSP Cases	25,429	25,712	27,303	26,577	1,148	865	(726)
SSP Days	34,928	36,484	41,611	39,630	4,702	3,146	(1,982)
Surgeries IP	12,992	11,834	10,592	12,233	(759)	399	1,641
Surgeries OP	15,553	13,714	14,164	16,736	1,183	3,022	2,572
Total Surgeries	28,545	25,548	24,756	28,969	424	3,421	4,213
Gold Coast Admissions	264	282	1,272	1,430	1,166	1,148	158
CHS Total Phys Visits Account	86,194	77,223	76,254	84,800	(1,394)	7,577	8,546
BHIMG Total Phys Visits Account	1,828	1,197	1,130	1,439	(389)	242	309
BHPG Total Phys Visits Account	230,781	252,576	251,453	247,997	17,216	(4,579)	(3,456)
BHUC Total Phys Visits Account	10,560	8,347	7,076	(0)	(10,560)	(8,347)	(7,076)
BHW Total Phys Visits Account	22,642	17,662	18,459	20,119	(2,523)	2,457	1,660
CDTC Total Phys Visits Account	59,554	79,040	49,551	58,180	(1,374)	(20,860)	8,629
GC Phys Visits by Payor Accounts	15,446	14,656	15,539	19,535	4,089	4,879	3,996

Budget 2022 Baseline & Strategic Initiatives Volume Summary

Broward Health -Total Medical Centers

	Admissions	OP Visits/Clinics	ED Visits	OP Surgeries
Actual FY 21 Volumes	48,323	179,905	211,272	14,164
Base FY 22 Volumes	54,047	196,261	246,951	15,626
Volume Deterioration	(189)		0	(111)
Adj Base FY22 Volumes	53,858	196,261	246,951	15,515
FY21 v. FY22 Adjusted Baseline Growth	11.5%	9.1%	16.9%	9.5%
Strategic Initiative Volumes	1,224	1,199	2,227	1,221
Total Budget FY 22	55,082	197,460	249,178	16,736
Initiatives Growth from Adj Base FY22	2.27%	0.61%	0.90%	7.87%
FY19	56,370	195,487	276,797	15,553
FY22 Budget as % of FY19A	97.7%	101.0%	90.0%	107.6%

Operating Statement Budget Review
Medical Centers
FY2022
(In Millions)

BUD2022 Variance over/(under)

	ACT2019 Actual YTD	ACT2020 Actual YTD	ACT2021 Actual YTD	BUD2022 Budget YTD	vs ACT2019	vs ACT2020	vs ACT2021
Broward Health Medical Center							
Total Operating Revenue	478.9	460.8	448.4	506.3	27.4	45.5	57.9
Total Expenses	438.4	442.7	458.3	457.5	19.1	14.8	(0.8)
Gain/(Loss) from Operations	40.5	18.1	(10.0)	48.8	8.3	30.7	58.8
Broward Health North							
Total Operating Revenue	221.5	216.6	231.4	249.6	28.2	33.0	18.3
Total Expenses	219.7	220.1	243.5	240.5	20.7	20.4	(3.0)
Gain/(Loss) from Operations	1.8	(3.4)	(12.1)	9.2	7.4	12.6	21.3
Broward Health Imperial Point							
Total Operating Revenue	98.4	99.3	102.7	109.3	10.9	10.0	6.6
Total Expenses	102.9	103.4	114.6	109.4	6.4	5.9	(5.2)
Gain/(Loss) from Operations	(4.5)	(4.1)	(11.9)	(0.1)	4.4	4.1	11.8
Broward Health Coral Springs							
Total Operating Revenue	155.0	152.1	181.1	187.8	32.8	35.7	6.6
Total Expenses	144.9	144.1	175.1	171.8	26.8	27.7	(3.3)
Gain/(Loss) from Operations	10.0	8.0	6.1	16.0	6.0	8.0	9.9

Note 1: In FY2019 Included GME Gain/Loss from Operations of (\$7.8m)

BROWARD HEALTH PHYSICIAN EMPLOYMENT STRATEGY FY2022

BROWARD HEALTH PHYSICIAN EMPLOYMENT STRATEGY						
SPECIALTY	BHMC	BHN	BHCS	BHIP	CHS	Total #
Hematology/Oncology	-	1	-	-	-	1
Neurology (General)	1	-	-	-	-	1
Ortho Sports	1	-	-	-	-	1
Primary Care	-	-	2	-	-	2
Psychiatry (Adult)	-	-	-	-	1	1
TOTAL	2	1	2	0	1	6

BROWARD HEALTH BUDGET 2022 VENDORS >\$400K

Vendor Services	FY2022 Budget Total
Surgical/Perfusion Services	2,523,500
PPUC Administration Fee	1,945,368
Electronic Health Record Technologies - outside services	1,190,000
Quality/Patient Satisfaction Surveys	1,102,745
Revenue Cycle Consulting Services	1,000,008
Nutritional/Dietary Services	948,248
Transplant Services	1,315,320
Janitorial Services	600,000
Police Services	509,601
Navicare Package - electronic claims processing	502,200
Digital Media (Access/Advertisement)	1,750,000
Marketing/Media Advertisement (Print, TV, Billboard, etc.)	1,750,000
Patient EMR System Services	456,000
Patient Statements	426,087
Medicaid Eligibility Fees	1,010,047
Outside Collection Agency	1,794,677
Consultant Services - FMV Appraisals	980,000
Outside Legal Costs	6,020,000
Auditing Services	570,000
Patient EMR/Data Processing	8,005,347
Courier Services	439,312
Shipping Services	1,045,698
Patient Transportation Services	412,270
Software/Licensing - EHR Software Subscriptions	10,179,934
Software/Licensing - Radiology Workflow Optimization & Workspaces	3,152,794
Software/Licensing - Microsoft Software Assurance	2,016,998
Software/Licensing - Imaging Platform, Citrix, Digital Guardian, FireEye, Tableau	1,141,891
Software/Licensing - Electronic Resource Planning Software for accounting, purchasing, human resources, etc.	1,098,500
Software/Licensing - Coding & Reimbursement Software	1,082,104

BROWARD HEALTH BUDGET 2022 VENDORS >\$400K

Vendor Services	FY2022 Budget Total
Software/Licensing - Circuit Connections	799,288
Software/Licensing - VMWare Renewal	761,492
Software/Licensing - Service Now	753,532
Software/Licensing - TeleTracking Technologies	552,885
Software/Licensing - Electronic Health Record Software for Ambulatory Care	500,000
Software/Licensing - Integrated Evidenced Based & Research Outcomes Software	470,740
Laundry Services	3,869,678
Outside Lab Services	4,139,962
Dialysis Services	4,947,830
Transcription Services	583,902
Maintenance Contracts - Radiology Repair Services	908,342
Maintenance Contracts - Dell/EMC Hardware and Software Support	1,253,242
Maintenance Contracts - Phone Maint/Support	572,880
Maintenance Contracts - Telecommunication Support/Maint	411,700
Departmental Repair Services	540,758
Data Center Annual Fee	611,073
Automated Medication Dispensing System	1,039,280
Confidential Paper Waste/Shredding Services	2,081,716
Property Tax Assessment Services	752,478
Program Support Broward College	430,000
Physician Fees House Based Physician Groups	34,779,810
Physician Fees Emergency Call	22,506,988
Grand Total	138,236,223

BROWARD HEALTH
BUDGET 2022 MEDICAID LIP, DSH & RATE DECREASES
(IN THOUSANDS)

LIP / DSH Changes

Net DSH

BHMC	(2,143)
BHN	(251)
BHIP	(160)
BHCS	(481)
	<hr/>
	(3,035)

Net LIP

BHMC	(624)
BHN	(653)
BHIP	(283)
BHCS	(133)
	<hr/>
	(1,693)

Total DSH, LIP	(4,728)
-----------------------	----------------

BROWARD HEALTH

KEY FINANCIAL INDICATORS

		Audited FY 2019	Audited FY 2020	Unaudited FY 2021	Proposed Budget FY 2022	Moody's (2019) Not For Profit	
<u>Key Financial Indicators</u>						Baa2	A Rated
Liquidity:							
1.	Cash on Hand (Days)	248.0	268.8	274.2	262.3	143.5	179.2
2.	Accounts Receivable (Days)	48.7	54.0	49.9	45.9	49.1	46.1
3.	Cash-to-Direct Debt (%)	238.0%	267.0%	309.0%	307.0%	139.2%	141.5%
Capitalization:							
4.	Debt-to-Capitalization (%)	33.0%	33.0%	24.6%	24.0%	34.1%	36.3%
5.	Debt Service Coverage (x)	4.2	4.1	4.9	3.3	3.2	4.1
6.	Capital Spending Ratio (% of Depr. Exp.)	70%	113%	96%	97%	120%	120%
Profitability:							
7.	Operating EBIDA Margin (%)	4.90%	4.80%	4.40%	4.10%	5.8%	8.0%

BROWARD HEALTH CASH FLOW STATEMENT (THOUSANDS)

		Audited 2019	Audited 2020	Unaudited 2021	Proposed Budget 2022
1.	Beginning Balance Cash & Investments	\$714,068	\$763,598	\$835,821	\$944,844
2.	Excess of Revenue over Expense	\$13,466	\$944	\$82,324	\$0
3.	Add: Depreciation	56,829	54,302	54,773	54,340
4.	Add: Change in Accounts Recv.	12,411	8,608	(19,820)	(18,234)
5.	Less: Capital Expenses	(39,854)	(61,135)	(52,565)	(56,870)
6.	Less: Capital for Major Projects	-	-	-	-
6	Add: New Debt	-	-	-	-
7	Add: All Other Changes	6,657	69,775	44,225	38,587
8	Sub Total	<u>\$49,509</u>	<u>\$72,494</u>	<u>\$108,937</u>	<u>\$17,823</u>
9.	Ad Valorem Tax Collections	\$136,913	\$137,486	\$161,843	\$180,742
10.	Ad Valorem Tax Accruals	(136,892)	(137,757)	(161,757)	(180,742)
11.	Ending Balance Cash & Investments	<u>\$763,598</u>	<u>\$835,821</u>	<u>\$944,844</u>	<u>\$962,666</u>
12.	Change in Cash & Investments	<u>\$49,531</u>	<u>\$72,223</u>	<u>\$109,023</u>	<u>\$17,823</u>

Broward Health Capital Budget

	Total Proposed budget	CASH FLOW					
	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	TOTAL

NET NEW PROJECTS:

REGIONS

BH	BH - 2022BASE	35,000,000					35,000,000
----	---------------	------------	--	--	--	--	------------

TOTAL NET NEW CAPITAL	35,000,000	-	-	-	-	-	35,000,000
Grand Total	35,000,000	-	-	-	-	-	35,000,000

COMMUNITY BENEFIT SUMMARY

	Audited FY 2017	Audited FY 2018	Audited FY 2019	Audited FY 2020	Unaudited FY 2021	Proposed B2022	% Chg
<u>Community Benefit Cost</u>							
1. Charity Care	\$39,807	\$34,796	\$31,007	\$23,636	\$20,501	\$26,981	31.6%
2. Bad Debts	\$112,898	\$108,323	\$114,924	\$122,357	\$53,593	\$147,299	174.8%
3. Medicaid/PSN Program Loss	\$229,195	\$240,674	\$236,600	\$139,803	\$259,659	\$298,983	15.1%
4. Comm Health Service Net Cost	\$29,418	\$30,117	\$36,959	\$28,334	\$19,932	\$23,496	17.9%
5. PPUC	\$49,374	\$57,217	\$60,169	\$69,004	\$70,295	\$77,910	10.8%
6. Mcaid Cost of County Funding	\$8,705	\$8,857	\$8,970	\$8,730	\$8,837	\$8,829	(0.1%)
7. CDTC & Broward House (cost subsidies)	<u>\$1,600</u>	<u>\$1,437</u>	<u>\$990</u>	<u>\$1,315</u>	<u>\$1,396</u>	<u>\$1,402</u>	<u>0.4%</u>
8. Total Cost	470,997	481,421	489,618	393,178	434,212	584,900	34.7%
<u>Government Funding Sources</u>							
9. Net Tax Revenues (Millage) Subject to Board Approval	\$137,938	\$138,582	\$128,633	\$129,416	\$153,014	\$180,742	18.1%
10. Mcaid/HMO/PSN Program Reimb	\$162,641	\$136,910	\$148,641	\$106,461	\$104,152	\$127,065	22.0%
11. DSH - Medicaid	\$20,458	\$30,861	\$36,542	\$39,978	\$35,368	\$30,866	(12.7%)
12. DSH - Medicare	\$21,282	\$25,905	\$30,561	\$34,320	\$25,849	\$34,320	32.8%
13. County Primary Care Support	\$8,495	\$8,432	\$8,474	\$7,338	\$7,451	\$7,451	0.0%
14. Community Health Serv Grants	<u>\$5,960</u>	<u>\$5,880</u>	<u>\$5,731</u>	<u>\$9,228</u>	<u>\$6,376</u>	<u>\$7,064</u>	<u>10.8%</u>
15. Total Funding	\$356,774	\$346,570	\$358,582	\$326,741	\$332,210	\$387,508	16.6%
16. Comm. Benefit Cost in (Excess) of <u>Gov't Funding Sources</u>	(\$114,223)	(\$134,851)	(\$131,036)	(\$66,437)	(\$102,002)	(\$197,392)	93.5%

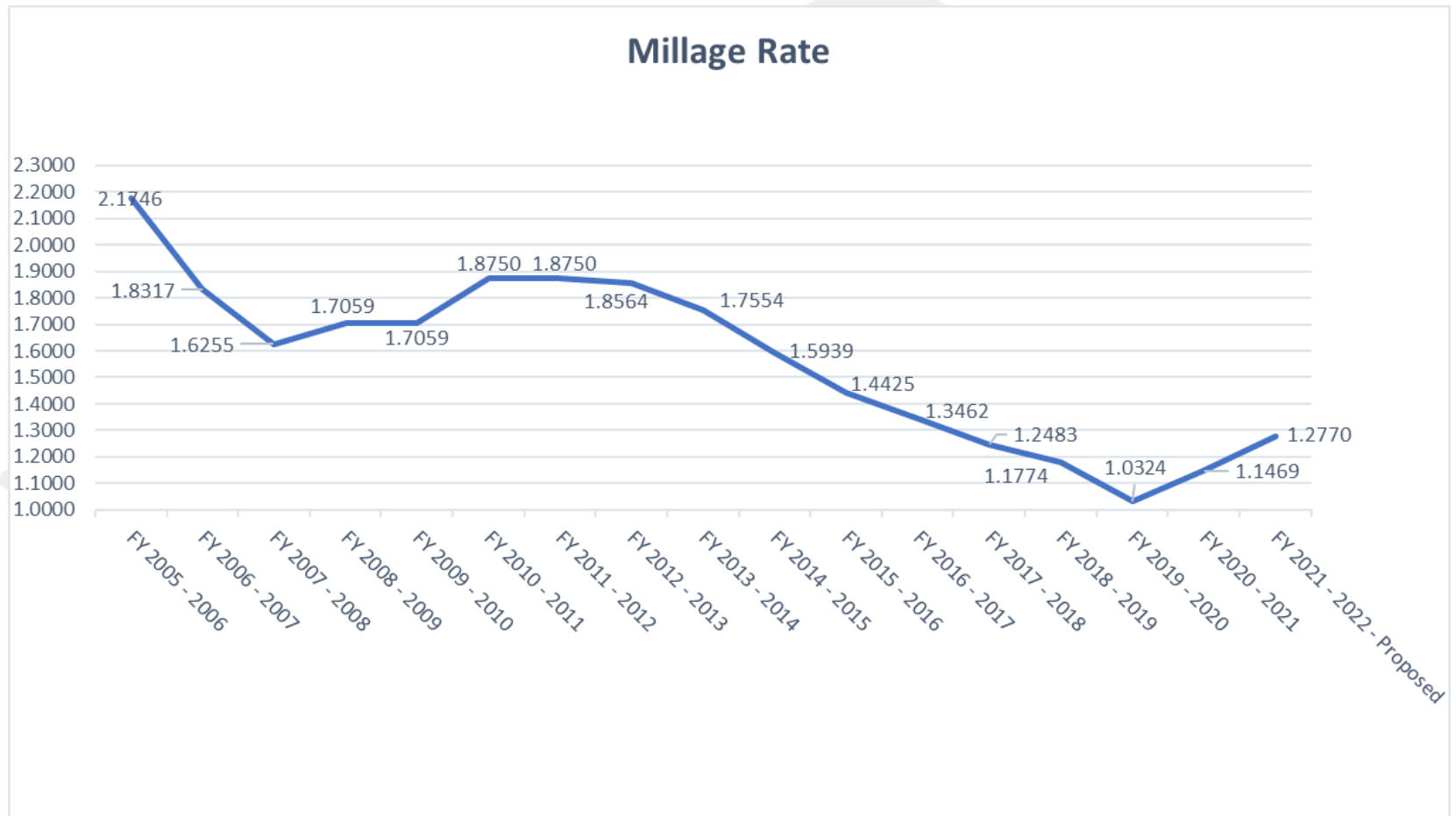
AD VALOREM TAX ANALYSIS (THOUSANDS)

	FY2018	FY2019	FY2020	FY2021	Proposed B2022
1 Tax Roll (Per TRIM Notice)	\$122,026,212	\$130,436,593	\$138,389,424	\$146,005,357	\$155,180,657
2 Annual Growth	8.7%	6.9%	6.1%	5.5%	6.3%
3 Millage Rate	1.2483	1.0855	1.0324	1.1469	1.2770
4 Gross Tax Funds	152,325	141,589	142,873	167,454	198,166
5 Discounts & VAB Adj	(4,590)	(4,697)	(5,116)	(5,610)	(8,061)
6 Tax Funds (Net Of Discounts/VAB)	\$147,736	\$136,892	\$137,757	\$161,843	\$190,105
7 Community Redevelopment Projects	\$4,577	\$4,470	\$4,642	\$4,604	\$4,499
8 Tax Collector Commission	3,576	2,738	2,755	3,237	3,802
9 Tax Assessor Fee	1,001	1,023	942	904	1,062
10 Net Tax Funds Available	\$138,582	\$128,661	\$129,418	\$153,098	\$180,742

BROWARD HEALTH (ESTIMATED) FINANCIAL IMPACT OF VARIOUS 2021/2022 MILLAGE RATES

NORTH BROWARD HOSPITAL DISTRICT FINANCIAL IMPACT OF VARIOUS 2021/2022 MILLAGE RATES						
	Various Millage Rates	% Increase / (Decrease) From Roll-back Rate	Gross Tax Receipts	Gross Financial Impact	Net Tax Receipts (After discounts, VAB adj., CRA & Tax Assessor/ Collector Cost)	Net Financial Impact
Rolled Back	1.0982	0.00%	\$170,419,398	\$0	\$154,805,820	\$0
	1.1280	2.7%	\$175,043,781	\$4,624,383	\$159,128,596	\$4,322,776
Current Rate	1.1469	4.43%	\$177,976,696	\$7,557,298	\$161,870,223	\$7,064,403
	1.1578	5.4%	\$179,668,165	\$9,248,767	\$163,451,373	\$8,645,553
	1.1876	8.1%	\$184,292,548	\$13,873,150	\$167,774,149	\$12,968,329
	1.2174	10.9%	\$188,916,932	\$18,497,534	\$172,096,925	\$17,291,105
	1.2472	13.6%	\$193,541,316	\$23,121,918	\$176,419,702	\$21,613,882
Proposed Mil Rate	1.2770	16.3%	\$198,165,699	\$27,746,301	\$180,742,478	\$25,936,658
	1.3068	19.0%	\$202,790,083	\$32,370,685	\$185,065,255	\$30,259,435
Majority Vote Max Rate	2.0654	88.1%	\$320,510,129	\$150,090,731	\$295,107,476	\$140,301,656
Two-Thirds Vote Max Rate	2.2719	106.9%	\$352,554,935	\$182,135,537	\$325,062,285	\$170,256,465
Millage Cap - Unanimous Vote	2.5000	127.65%	\$387,951,643	\$217,532,245	\$358,150,382	\$203,344,562
<i>Note: An increase of \$4.6M in Gross Tax Revenues is equal to \$2.97 in tax increases to a home owner per every \$100,000 of property value</i>						

HISTORY OF MILLAGE RATES



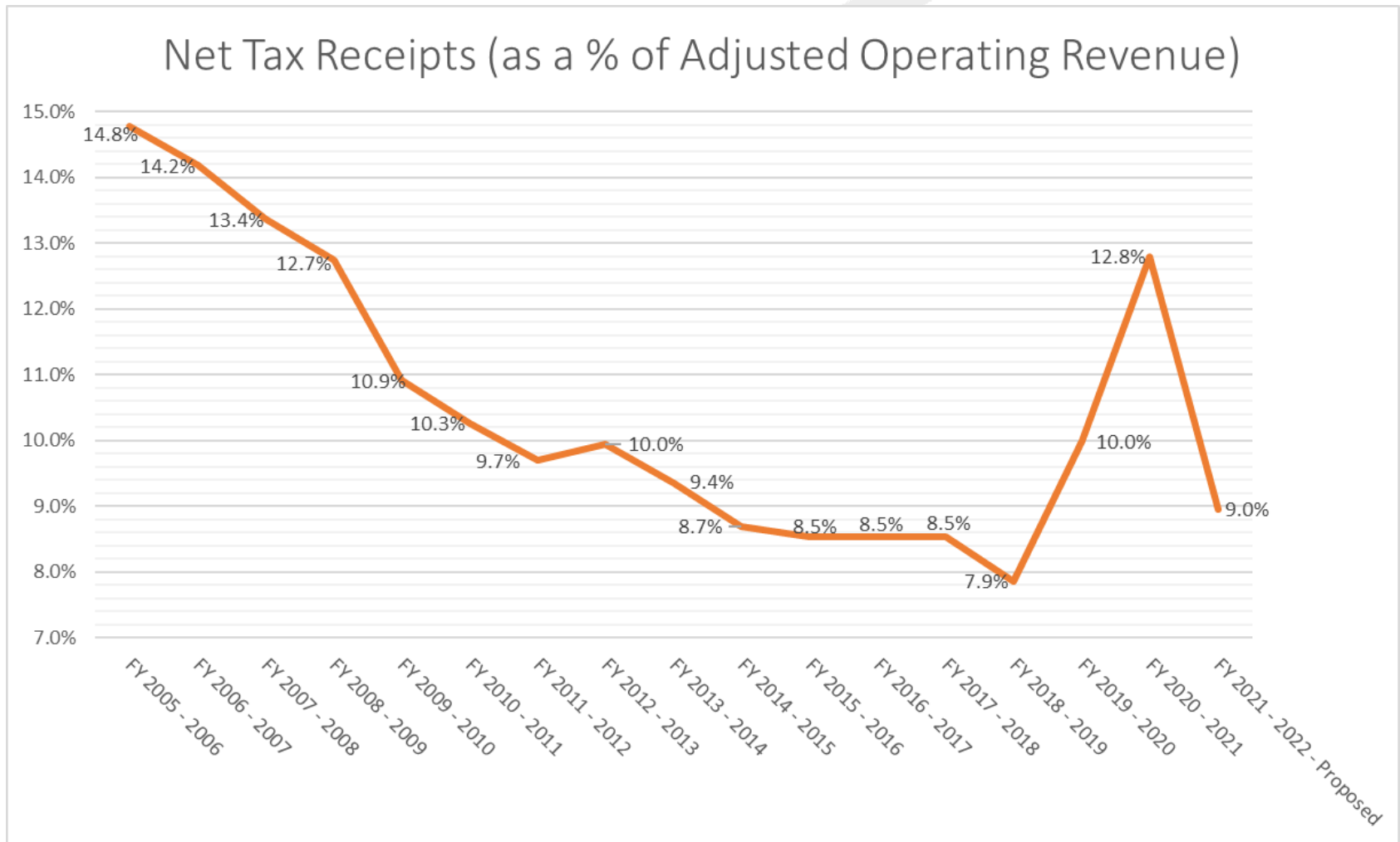
MILLAGE RATES AND TAX RECEIPTS

FISCAL YEAR	BEGINNING TAX ROLL (July 1st, used for Rollback Rate)	ROLLBACK RATE	MILLAGE RATE	GROSS TAX RECEIPTS	TAX RECEIPTS (after discounts & adjustments)	NET TAX RECEIPTS (after Admin Fees) *	NET TAX RECEIPTS As a % of Adj. Oper Rev **
FY 2005 - 2006	94,274,027,465	2.1970	2.1746	204,298,788	196,673,136	188,318,393	14.8%
FY 2006 - 2007	111,718,254,333	1.8649	1.8317	203,735,141	196,549,261	186,718,920	14.2%
FY 2007 - 2008	123,965,998,956	1.6758	1.6255	200,984,142	192,606,284	182,513,843	13.4%
FY 2008 - 2009	117,488,859,243	1.7440	1.7059	199,019,467	191,752,556	181,305,834	12.7%
FY 2009 - 2010	104,630,208,538	1.9276	1.7059	176,413,160	170,439,119	160,627,857	10.9%
FY 2010 - 2011	91,227,139,315	1.9509	1.8750	169,016,027	163,307,480	154,450,148	10.3%
FY 2011 - 2012	88,332,391,205	1.9187	1.8750	163,545,463	157,814,564	149,528,187	9.7%
FY 2012 - 2013	88,452,092,268	1.8564	1.8564	163,375,400	158,106,636	149,878,707	10.0%
FY 2013 - 2014	91,666,847,844	1.7893	1.7554	160,153,258	154,337,438	146,135,189	9.4%
FY 2014 - 2015	97,668,872,399	1.6541	1.5939	153,858,755	147,647,471	139,725,855	8.7%
FY 2015 - 2016	104,299,639,673	1.4908	1.4425	149,613,343	144,625,675	136,663,360	8.5%
FY 2016 - 2017	112,717,789,372	1.3462	1.3462	151,089,642	146,221,941	137,937,663	8.5%
FY 2017 - 2018	122,995,261,770	1.2483	1.2483	152,325,321	147,084,892	138,582,365	8.5%
FY 2018 - 2019	131,601,624,535	1.0855	1.1774	141,588,922	136,891,943	128,661,056	7.9%
FY 2019 - 2020	139,542,145,928	1.0324	1.0324	144,065,369	139,272,379	129,417,849	7.9%
FY 2020 - 2021	146,005,357,357	0.9854	1.1469	168,663,052	161,702,404	152,667,903	10.6%
FY 2021 - 2022 - Proposed	155,180,657,086	1.0982	1.2770	198,165,699	190,105,128	180,742,478	9.0%

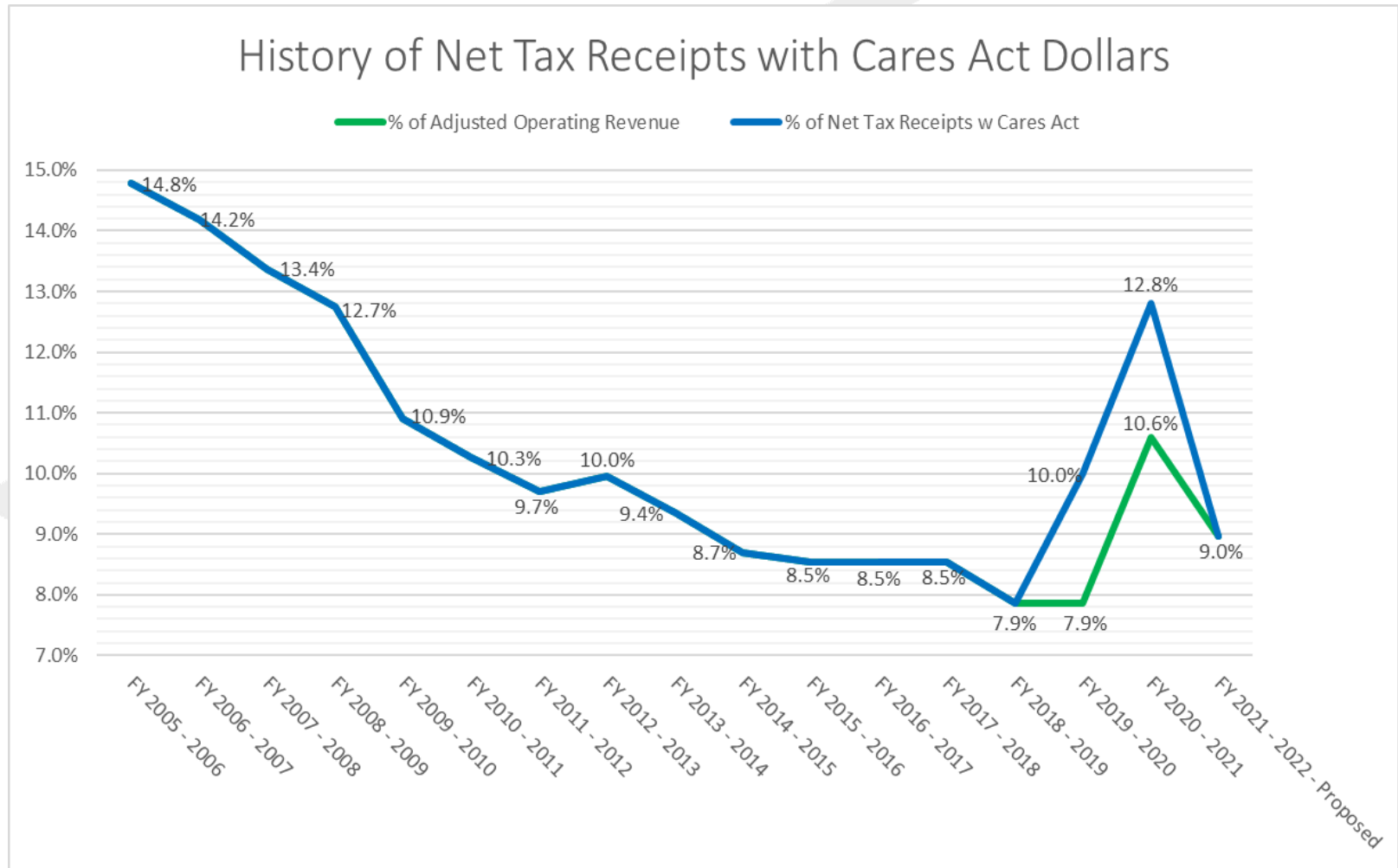
* **Administrative Fees =** CRA - Community Redevelopment Agencies; TCC - Tax Collector Commission; TAF - Tax Assessor Fee

** **Includes Uncollectibles and Net Tax Receipts**

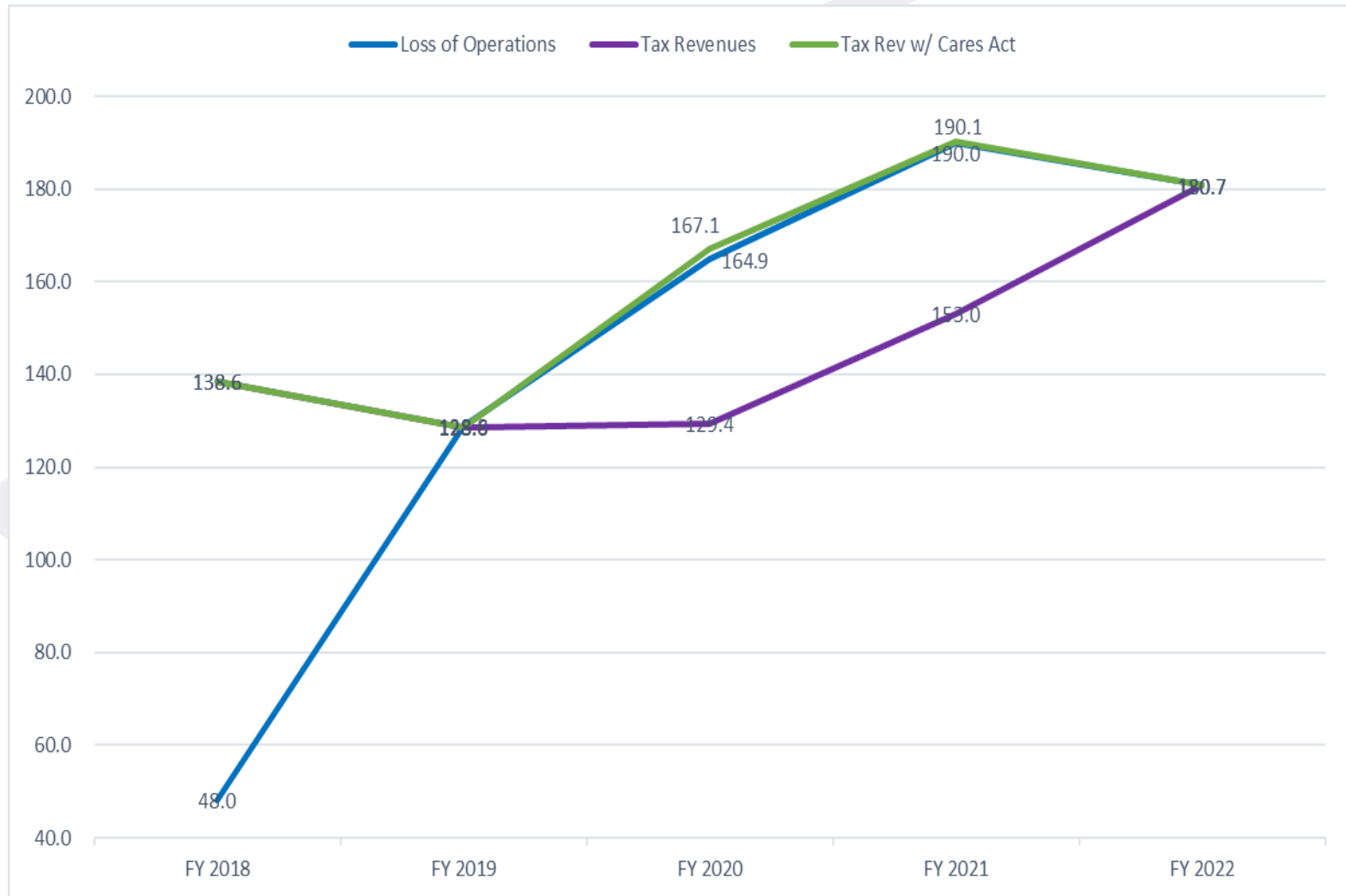
HISTORY OF NET TAX RECEIPTS



HISTORY OF NET TAX RECEIPTS + CARES ACT DOLLARS



HISTORY OF TAX RECEIPTS



APPENDIX

- BH BUDGET 22 HIGHLIGHTS
 - BHMC
 - BHN
 - BHIP
 - BHCS
 - BHPG
 - BHW, BHIMG
 - BHCHS
 - BH GOLD COAST
 - CDTC

BROWARD HEALTH BUDGET 2022 HIGHLIGHTS

Broward Health Budget 2022 - System Operations Reconciliation (in thousands)

System

Unaudited FY2021 Gain/(Loss) from Operations	(\$190,000)
1 Volume miss to budget driven by slow recovery from pandemic @ 94.4% of 2020 and 86.5% of 2019	124,670
1 Rate Increase due to COVID Add on HRSA reimbursement, increased Acuity	(145,452)
8 Staff Pandemic Bonus w/FICA	3,357
8 RN/RT Retention Bonus w/FICA	10,545
8 Contract Labor Hazard Pay Diff	19,312
8 Remdesivir - COVID19	6,598
8 COVID19 Testing Reagents	6,973
2 Increased cost due to supply and demand/price sensitivity	11,930
8 Medicare Sequestration Moratorium	(3,419)
8 Vaccine Site Gain/(Loss)	2,887
Normalized FY2021 Gain/(Loss) from Operations	(152,600)
FY2022 Operating Budget	(180,742)
1 Volume Growth from COVID-19 Recovery/Initiatives	(162,918)
1 Rate Impact drivers include: decline in acuity; payor mix shifts; moratorium on Medicare 20% add-on & HRSA reimbursement	57,212
8 Medicare Sequestration moratorium reinstituted January 1st.	1,709
8 Sunset of RN/RT Retention/Extra Shift Bonus program and reduction of OT	(10,545)
1 Increased labor cost driven by volumes including FICA & Benefits for additional FTEs	106,195
Proposed Market Adjustment/Min Wage adjustment including FICA	5,383
1 Contract Labor Utilization and Rate Improvements	(16,732)
Merit Increase	9,400
2 Supply Volume Adjustments	19,692
2 Supply Price adjustments contemplates pricing sensitivity elimination due to S&D; reduction Remdesivir/Reagents.	(14,783)
DSH/LIP - Driven by FMAP reductions	4,728
7 Legal Cost	6,344
IT Software and Outside Services	3,341
Marketing	2,452
Physician Group	4,197
GME - New programs and existing program maturation	5,624
Normalized FY2022 Operating Budget	(159,444)
Normalized Variance	(6,844)
Normalized Variance %	-4.5%
Actual Change	9,258
Actual Change %	4.9%

Operating Statement Summary – Budget Review

Broward Health Medical Center

FY2022

BUD2022 Variance over/(under)

(In Millions)	ACT2019 Actual YTD	ACT2020 Actual YTD	ACT2021 Actual YTD	BUD2022 Budget YTD	vs ACT2019	vs ACT2020	vs ACT2021
Patient Revenue							
Inpatient	1,341.5	1,342.9	1,368.5	1,521.8	180.2	178.9	153.3
Outpatient	724.0	693.5	719.1	830.4	106.4	136.9	111.3
Ambulatory	0.0	0.0	35.4	39.3	39.3	39.3	3.9
Total Patient Revenue	2,065.5	2,036.4	2,123.0	2,391.5	326.0	355.1	268.5
Deductions From Revenue							
Charity Services	81.4	59.5	55.0	73.9	(7.5)	14.3	18.9
Contractual Allowances	1,338.2	1,334.4	1,545.1	1,562.9	224.7	228.5	17.8
Bad Debt	211.7	231.8	117.5	289.6	77.9	57.8	172.1
Total Deductions	1,631.3	1,625.8	1,717.6	1,926.4	295.1	300.6	208.8
Net Patient Revenue	434.2	410.7	405.4	465.1	30.9	54.5	59.7
Medicaid DSH Payments	23.1	25.0	20.1	17.3	(5.8)	(7.7)	(2.8)
Grant Revenue	0.5	1.6	1.9	1.8	1.3	0.2	(0.1)
Capitated Revenue	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total Net Reimbursement	457.8	437.3	427.4	484.3	26.5	47.0	56.8
Other Operating Revenue	21.1	23.5	20.9	22.0	0.9	(1.5)	1.1
Total Operating Revenue	478.9	460.8	448.4	506.3	27.4	45.5	57.9
Operating Expenses							
Salaries & Wages	184.1	182.9	195.2	192.9	8.9	10.0	(2.3)
Benefits	38.8	38.2	42.2	43.5	4.7	5.3	1.3
Fees Physician	31.5	35.5	34.8	32.9	1.5	(2.6)	(1.9)
Fees Other	24.5	21.1	19.0	20.2	(4.3)	(0.9)	1.2
Supplies	112.5	118.2	116.7	118.8	6.2	0.6	2.1
Insurance	2.4	1.8	4.6	2.7	0.3	0.9	(1.9)
Maintenance & Repairs	5.5	6.6	5.9	6.1	0.6	(0.5)	0.2
Lease and Rental	2.6	2.3	2.5	2.5	(0.1)	0.2	0.0
Utilities	6.2	6.4	6.5	6.4	0.1	0.0	(0.2)
PMATF	6.3	6.0	6.2	6.0	(0.3)	(0.0)	(0.2)
Other Expenses	3.1	2.7	5.0	5.1	2.0	2.4	0.1
Total Operating Expenses	417.5	421.8	438.6	437.1	19.6	15.3	(1.6)
Common Service	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Depreciation & Amortization	55.9	55.3	58.6	73.4	17.5	18.1	14.8
Total Expenses	494.3	498.0	517.0	530.9	36.6	32.9	14.0
Gain/(Loss) from Operations	(15.4)	(37.2)	(68.6)	(24.6)	(9.2)	12.5	43.9
Non-Operating Revenue							
Unrestricted Tax Revenue	57.3	57.6	64.3	72.1	14.8	14.5	7.8
Dividend/Interest Income	0.5	0.4	0.1	0.1	(0.4)	(0.3)	(0.0)
Donated Revenue	0.6	0.4	0.6	0.0	(0.6)	(0.4)	(0.6)
Other Non Operating Revenue	0.0	9.3	17.1	0.0	0.0	(9.3)	(17.1)
Non-Operating Expense							
Interest Expense	8.5	8.3	8.2	8.0	(0.5)	(0.3)	(0.2)
Medicaid County Funding	5.8	5.6	5.7	5.7	(0.1)	0.1	(0.0)
Non-Operating Gain/(Loss)	44.1	53.8	68.2	58.5	14.4	4.7	(9.7)
Excess of Revenue Over Expenses	28.7	16.6	(0.4)	33.9	5.2	17.2	34.2

Operating Statement Summary – Budget Review Continued
Broward Health Medical Center
FY2022

BUD2022 Variance over/(under)

	ACT2019 Actual YTD	ACT2020 Actual YTD	ACT2021 Actual YTD	BUD2022 Budget YTD	vs ACT2019	vs ACT2020	vs ACT2021
Sal/Ben % NOR	46.5%	48.0%	53.0%	46.7%	0.2%	-1.3%	-6.2%
Supplies % NOR	23.5%	25.6%	26.0%	23.5%	0.0%	-2.2%	-2.6%
Productive Hours/AA	135	146	149	140	6	(5)	(8)
Gross Rev/AA	54,536	60,578	69,185	66,048	11,512	5,470	(3,137)
Net Rev/AA	11,464	12,216	13,213	12,846	1,382	630	(367)
Gross Rev/APD	9,351	9,775	10,629	11,193	1,842	1,419	565
Net Rev/APD	1,966	1,971	2,030	2,177	211	206	147
Productive Hours/APD	23	24	23	24	1	0	1
Salary/APD	833	878	977	903	70	25	(74)
Supplies/APD	510	567	584	556	46	(11)	(28)
Total Expense/APD	2,238	2,390	2,588	2,485	247	95	(103)
OT% of Prod Hours	2.4%	2.3%	4.3%	2.2%	-0.2%	-0.1%	-2.1%
FTE's - Total	2,852	2,762	2,546	2,819	(33)	57	273
CMI - Medicare	2.0665	2.0939	2.1842	2.1254	0.0285	0.0150	-0.0269
CMI - All	1.5596	1.5997	1.7175	1.6386	0.0506	0.0243	-0.0460
Operating Margin	7.8%	3.9%	-0.8%	8.2%	5.1%	108.0%	-1089.1%

Broward Health Medical Center Statistical Review FY2022

					BUD2022 Variance over/(under)		
	ACT2019 Actual YTD	ACT2020 Actual YTD	ACT2021 Actual YTD	BUD2022 Budget YTD	vs ACT2019	vs ACT2020	vs ACT2021
Key Indicators							
Adj Patient Days	220,888	208,336	199,744	213,654	(7,234)	5,318	13,910
Adj Admission	37,874	33,616	30,686	36,209	(1,666)	2,592	5,523
Admissions	24,599	22,168	19,780	23,040	(1,559)	872	3,260
Patient Days	143,464	137,385	128,754	135,950	(7,514)	(1,435)	7,196
ALOS	5.8	6.2	6.5	5.9	0.1	(0.3)	(0.6)
ADC	393	376	384	372	(21)	(4)	(12)
Operating Indicators							
Admissions - ED	15,841	14,087	12,493	13,508	(2,333)	(579)	1,015
Admissions - Nursery	3,119	2,984	2,576	2,588	(531)	(396)	12
Patient Days - Nursery	7,330	6,981	5,901	6,280	(1,050)	(701)	379
Discharges	28,007	25,295	22,637	25,899	(2,108)	604	3,262
Births	3,644	3,459	3,046	3,226	(418)	(233)	180
ER Dept Visits	109,632	95,555	81,187	93,105	(16,527)	(2,450)	11,918
Trauma Visits	2,237	2,147	2,192	2,292	55	145	100
Outpatient Visits	73,963	61,296	69,814	73,318	(645)	12,022	3,504
Clinic Visits	12,983	9,019	6,548	6,762	(6,221)	(2,257)	214
SSP Cases	7,819	8,343	8,929	8,795	976	452	(134)
SSP Days	11,326	12,823	14,425	13,905	2,579	1,082	(520)
Surgeries IP	5,425	5,182	4,888	5,792	367	610	904
Surgeries OP	4,265	3,785	4,026	4,514	249	729	488
Total Surgeries	9,690	8,967	8,914	10,306	616	1,339	1,392

BROWARD HEALTH MEDICAL CENTER: BUDGET 2022 HIGHLIGHTS

Broward Health Medical Center Budget 2022 - System Operations Reconciliation (in thousands)

	BHMC
Unaudited FY2021 Gain/(Loss) from Operations	(\$68,722)
3 Volume miss to budget driven by slow recovery from pandemic	82,403
3 Rate Increase due to COVID Add on HRSA reimbursement, increased Acuity	(53,670)
8 Staff Pandemic Bonus w/FICA	1,267
8 RN/RT Retention Bonus w/FICA	4,098
8 Contract Labor Hazard Pay Diff	6,625
8 Remdesivir - COVID19	1,674
8 COVID19 Testing Reagents	3,827
3 Increased cost due to supply and demand/price sensitivity	10,262
Medicare Sequestration Moratorium	(1,577)
Normalized FY2021 Gain/(Loss) from Operations	(13,812)
FY2022 Operating Budget	(24,642)
3 Volume Growth from COVID-19 Recovery/Initiatives	(72,975)
Rate Impact due to assumed decline in acuity and payor mix shifts; moratorium on Medicare	
3 20% add-on and HRSA reimbursement	79,170
Medicare Sequestration Moratorium reinstituted January 1st.	789
8 Sunset of RN/RT Retention/Extra Shift Bonus program and reduction of OT	(4,098)
3 Increased labor cost driven by volumes including FICA & Benefits for additional FTEs	34,847
Proposed Market Adjustment/Min Wage adj. inc. FICA	2,476
3 Contract Labor Utilization and Rate Improvements	(7,626)
Merit Increase	4,324
3 Supply Volume Adjustments	7,734
Supply Price adjustments contemplates pricing sensitivity elimination due to S&D; reduction	
3 Remdesivir/Reagents;	(5,593)
DSH/LIP - Driven by FMAP reductions	2,767
Normalized FY2022 Operating Budget	17,171
Normalized Variance	30,983
Normalized Variance %	224.3%
Actual Change	44,080
Actual Change %	64.1%

BROWARD HEALTH MEDICAL CENTER BUDGET 2022 VENDOR >\$400K

Vendor Services	FY2022 Budget Total
Surgical/Perfusion Services	2,523,500
Nutritional/Dietary Services	948,248
Transplant Services	1,315,320
Police Services	509,601
Patient Transportation Services	412,270
Laundry Services	1,347,714
Outside Lab Services	2,893,389
Dialysis Services	2,156,216
Transcription	583,902
Automated Medication Dispensing System	619,280
Physician Fees House Based Physician Groups	14,639,266
Physician Fees Emergency Call	11,281,690
Grand Total	39,230,397

Operating Statement Summary – Budget Review

Broward Health North

FY2022

(In Millions)				BUD2022 Variance over/(under)			
	ACT2019 Actual YTD	ACT2020 Actual YTD	ACT2021 Actual YTD	BUD2022 Budget YTD	vs ACT2019	vs ACT2020	vs ACT2021
Patient Revenue							
Inpatient	637.3	647.7	699.0	736.3	99.0	88.6	37.3
Outpatient	374.1	385.5	423.7	518.8	144.7	133.3	95.1
Ambulatory	0.0	0.0	1.3	1.6	1.6	1.6	0.3
Total Patient Revenue	1,011.4	1,033.2	1,124.0	1,256.7	245.3	223.4	132.7
Deductions From Revenue							
Charity Services	22.7	15.6	12.9	24.2	1.5	8.6	11.3
Contractual Allowances	665.7	701.1	832.0	822.6	156.9	121.5	(9.4)
Bad Debt	116.0	117.2	63.9	175.0	58.9	57.8	111.1
Total Deductions	804.5	833.9	908.8	1,021.8	217.3	187.8	113.0
Net Patient Revenue	206.9	199.3	215.2	234.9	28.0	35.6	19.7
Medicaid DSH Payments	7.5	8.3	6.5	5.6	(1.9)	(2.7)	(0.9)
Grant Revenue	(0.1)	0.6	0.4	0.4	0.5	(0.1)	(0.0)
Capitated Revenue	0.0	0.0	0.0	0.0	(0.0)	0.0	0.0
Total Net Reimbursement	214.4	208.2	222.2	240.9	26.5	32.7	18.8
Other Operating Revenue	7.1	8.5	9.2	8.7	1.6	0.3	(0.5)
Total Operating Revenue	221.5	216.6	231.4	249.6	28.2	33.0	18.3
Operating Expenses							
Salaries & Wages	89.3	90.2	103.8	98.0	8.7	7.8	(5.8)
Benefits	18.9	18.5	21.1	21.7	2.8	3.1	0.6
Fees Physician	13.6	16.5	16.7	19.1	5.5	2.6	2.4
Fees Other	9.1	9.0	8.4	8.8	(0.3)	(0.2)	0.4
Supplies	63.7	61.3	65.6	66.6	3.0	5.3	1.0
Insurance	1.0	0.8	2.4	1.3	0.3	0.5	(1.1)
Maintenance & Repairs	3.9	3.4	4.3	4.1	0.2	0.7	(0.1)
Lease and Rental	1.1	0.6	0.7	0.9	(0.2)	0.3	0.2
Utilities	2.8	2.6	2.8	2.9	0.1	0.3	0.0
PMATF	2.8	2.8	2.9	2.9	0.1	0.1	0.0
Other Expenses	3.7	4.2	4.8	5.0	1.4	0.9	0.2
Total Operating Expenses	209.8	209.9	233.5	231.3	21.5	21.4	(2.3)
Common Service	28.3	28.0	30.7	38.6	10.4	10.7	7.9
Depreciation & Amortization	9.9	10.2	9.9	9.2	(0.7)	(1.0)	(0.7)
Total Expenses	248.0	248.0	274.2	279.1	31.1	31.1	4.9
Gain/(Loss) from Operations	(26.5)	(31.4)	(42.8)	(29.5)	(2.9)	1.9	13.4
Non-Operating Revenue							
Unrestricted Tax Revenue	37.0	37.2	41.3	36.8	(0.1)	(0.4)	(4.5)
Dividend/Interest Income	0.2	0.1	0.0	0.0	(0.1)	(0.1)	(0.0)
Donated Revenue	0.2	(0.1)	0.0	0.0	(0.2)	0.1	(0.0)
Other Non Operating Revenue	0.0	17.5	0.6	0.0	0.0	(17.5)	(0.6)
Non-Operating Expense							
Interest Expense	1.2	1.2	1.2	1.2	(0.1)	(0.0)	(0.0)
Medicaid County Funding	1.9	1.8	1.9	1.9	(0.0)	0.0	(0.0)
Non-Operating Gain/(Loss)	34.2	51.7	38.9	33.8	(0.4)	(17.9)	(5.1)
Excess of Revenue Over Expenses	7.6	20.3	(4.0)	4.3	(3.3)	(16.0)	8.3

Operating Statement Summary – Budget Review
Broward Health North
FY2022

BUD2022 Variance over/(under)

	ACT2019 Actual YTD	ACT2020 Actual YTD	ACT2021 Actual YTD	BUD2022 Budget YTD	vs ACT2019	vs ACT2020	vs ACT2021
Sal/Ben % NOR	48.8%	50.2%	54.0%	47.9%	-0.9%	-2.3%	-6.0%
Supplies % NOR	28.7%	28.3%	28.4%	26.7%	-2.1%	-1.6%	-1.7%
Productive Hours/AA	113	120	125	107	(6)	(13)	(18)
Gross Rev/AA	47,729	51,250	58,090	53,919	6,190	2,669	(4,171)
Net Rev/AA	9,766	9,886	11,123	10,079	314	193	(1,044)
Gross Rev/APD	8,810	8,983	9,438	9,965	1,155	982	527
Net Rev/APD	1,803	1,733	1,807	1,863	60	130	56
Productive Hours/APD	21	21	20	20	(1)	(1)	(1)
Salary/APD	778	784	871	777	(1)	(7)	(94)
Supplies/APD	555	533	551	528	(26)	(5)	(23)
Total Expense/APD	2,160	2,156	2,302	2,213	53	57	(89)
OT% of Prod Hours	2.6%	2.4%	4.8%	2.1%	-0.5%	-0.3%	-2.7%
FTE's - Total	1,359	1,363	1,323	1,372	12	9	49
CMI - Medicare	1.6573	1.6419	1.7095	1.6834	0.0157	0.0253	-0.0153
CMI - All	1.6045	1.6281	1.7065	1.6555	0.0318	0.0168	-0.0299
Operating Margin	4.0%	2.3%	-0.6%	2.6%	-36.4%	12.5%	-559.1%

Broward Health North Statistical Review FY2022

BUD2022 Variance over/(under)

	ACT2019 Actual YTD	ACT2020 Actual YTD	ACT2021 Actual YTD	BUD2022 Budget YTD	vs ACT2019	vs ACT2020	vs ACT2021
Key Indicators							
Adj Patient Days	114,796	115,025	119,088	126,107	11,311	11,082	7,019
Adj Admission	21,190	20,161	19,349	23,306	2,116	3,146	3,958
Admissions	13,353	12,639	12,033	13,656	303	1,017	1,623
Patient Days	72,339	72,111	74,061	73,890	1,551	1,779	(171)
ALOS	5.4	5.7	6.2	5.4	(0.0)	(0.3)	(0.7)
ADC	198	198	221	202	4	5	(19)
Operating Indicators							
Admissions - ED	10,582	10,123	10,010	10,141	(441)	18	131
Discharges	13,999	13,422	12,643	14,224	225	802	1,581
ER Dept Visits	61,101	54,174	45,519	54,254	(6,847)	80	8,735
Trauma Visits	1,708	1,703	1,893	2,315	607	612	422
Outpatient Visits	29,962	28,343	30,029	32,006	2,044	3,663	1,977
Clinic Visits	318	214	133	130	(188)	(84)	(3)
SSP Cases	7,127	6,654	7,218	6,646	(481)	(8)	(572)
SSP Days	11,018	10,188	11,453	10,524	(494)	336	(929)
Surgeries IP	4,140	3,644	2,940	3,040	(1,100)	(604)	100
Surgeries OP	2,477	2,471	2,913	3,784	1,307	1,313	871
Total Surgeries	6,617	6,115	5,853	6,824	207	709	971

BROWARD HEALTH NORTH: BUDGET 2022 HIGHLIGHTS

Broward Health Budget 2022 - System Operations Reconciliation (in thousands)

	BHN
Unaudited FY2021 Gain/(Loss) from Operations	(\$42,892)
4 Volume miss to budget driven by slow recovery from pandemic	17,979
4 Rate Increase due to COVID Add on HRSA reimbursement, increased Acuity	(26,257)
8 Staff Pandemic Bonus w/FICA	634
8 RN/RT Retention Bonus w/FICA	3,123
8 Contract Labor Hazard Pay Diff	4,256
8 Remdesivir - COVID19	2,163
8 COVID19 Testing Reagents	1,632
4 Increased cost due to supply and demand/price sensitivity	(4,117)
Medicare Sequestration Moratorium	(998)
Normalized FY2021 Gain/(Loss) from Operations	(44,478)
FY2022 Operating Budget	(29,463)
4 Volume Growth from COVID-19 Recovery/Initiatives	(44,014)
Rate Impact due to assumed decline in acuity and payor mix shifts;	
4 moratorium on Medicare 20% add-on and HRSA reimbursement	20,200
Medicare Sequestration Moratorium reinstituted January 1st.	499
8 Sunset of RN/RT Retention/Extra Shift Bonus program and reduction of OT	(3,123)
Increased labor cost driven by volumes including FICA & Benefits for additional	
4 FTEs	21,080
Proposed Market Adjustment/Min Wage adj. inc. FICA	1,238
4 Contract Labor Utilization and Rate Improvements	(1,980)
Merit Increase	2,162
4 Supply Volume Adjustments	3,706
Supply Price adjustments contemplates pricing sensitivity elimination due to S&D;	
4 reduction Remdesivir/Reagents;	(2,739)
DSH/LIP - Driven by FMAP reductions	904
Normalized FY2022 Operating Budget	(31,529)
Normalized Variance	12,948
Normalized Variance %	29.1%
Actual Change	13,429
Actual Change %	31.3%

BROWARD HEALTH NORTH BUDGET 2022 VENDOR > \$400K

Vendor Services	FY2022 Budget Total
Laundry Services	1,025,465
Outside Lab Services	656,057
Dialysis Services	1,485,554
Maintenance Contracts - Radiology Repair Services	484,900
Physician Fees House Based Physician Groups	10,364,205
Physician Fees Emergency Room Call	6,184,925
Grand Total	20,201,106

Operating Statement Summary – Budget Review
Broward Health Imperial Point
FY2022

(In Millions)				BUD2022 Variance over/(under)			
	ACT2019 Actual YTD	ACT2020 Actual YTD	ACT2021 Actual YTD	BUD2022 Budget YTD	vs ACT2019	vs ACT2020	vs ACT2021
Patient Revenue							
Inpatient	244.0	252.6	264.8	314.5	70.5	61.9	49.6
Outpatient	268.5	264.2	277.7	329.1	60.6	64.9	51.4
Ambulatory	0.0	0.0	0.3	0.3	0.3	0.3	(0.0)
Total Patient Revenue	512.5	516.8	542.9	643.9	131.4	127.1	101.1
Deductions From Revenue							
Charity Services	7.9	6.6	4.4	8.0	0.1	1.4	3.6
Contractual Allowances	346.4	354.8	415.8	446.7	100.3	91.9	31.0
Bad Debt	62.3	59.3	22.8	82.4	20.1	23.1	59.7
Total Deductions	416.6	420.7	442.9	537.1	120.5	116.4	94.3
Net Patient Revenue	95.9	96.1	100.0	106.8	10.9	10.7	6.8
Medicaid DSH Payments	2.1	2.6	2.1	1.7	(0.4)	(0.9)	(0.4)
Grant Revenue	(0.3)	0.0	0.0	0.0	0.3	0.0	0.0
Capitated Revenue	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total Net Reimbursement	97.7	98.6	102.1	108.5	10.8	9.8	6.4
Other Operating Revenue	0.8	0.7	0.6	0.8	0.1	0.2	0.2
Total Operating Revenue	98.4	99.3	102.7	109.3	10.9	10.0	6.6
Operating Expenses							
Salaries & Wages	47.0	48.8	53.9	51.7	4.7	2.9	(2.2)
Benefits	10.2	10.2	11.9	11.9	1.7	1.7	(0.0)
Fees Physician	6.9	6.6	6.5	6.6	(0.3)	(0.0)	0.1
Fees Other	4.3	4.1	4.0	3.8	(0.5)	(0.4)	(0.2)
Supplies	20.9	20.5	23.2	21.3	0.5	0.9	(1.8)
Insurance	0.6	0.5	1.6	0.9	0.2	0.3	(0.7)
Maintenance & Repairs	2.5	1.9	2.6	2.4	(0.2)	0.5	(0.2)
Lease and Rental	0.6	0.7	0.7	0.6	0.0	(0.0)	(0.1)
Utilities	1.8	1.6	1.7	1.8	0.0	0.1	0.1
PMATF	1.4	1.4	1.3	1.3	(0.1)	(0.1)	0.0
Other Expenses	2.4	2.4	2.7	2.5	0.1	0.1	(0.2)
Total Operating Expenses	98.5	98.8	110.1	104.9	6.3	6.0	(5.2)
Common Service	16.5	16.3	17.0	20.9	4.4	4.6	3.9
Depreciation & Amortization	4.4	4.6	4.5	4.5	0.1	(0.1)	(0.0)
Total Expenses	119.4	119.7	131.6	130.2	10.8	10.5	(1.3)
Gain/(Loss) from Operations	(21.0)	(20.4)	(28.8)	(20.9)	0.1	(0.5)	7.9
Non-Operating Revenue							
Unrestricted Tax Revenue	15.5	15.6	17.3	16.1	0.6	0.5	(1.2)
Dividend/Interest Income	0.6	0.6	0.7	0.0	(0.5)	(0.6)	(0.6)
Donated Revenue	0.1	0.0	0.3	0.0	(0.1)	(0.0)	(0.3)
Other Non Operating Revenue	0.0	7.3	4.0	0.0	0.0	(7.3)	(4.0)
Non-Operating Expense							
Interest Expense	1.1	1.1	1.0	1.0	(0.1)	(0.1)	(0.1)
Medicaid County Funding	0.5	0.5	0.5	0.5	(0.0)	0.0	(0.0)
Non-Operating Gain/(Loss)	14.6	22.0	20.8	14.7	0.1	(7.3)	(6.1)
Excess of Revenue Over Expenses	(6.3)	1.6	(8.0)	(6.2)	0.1	(7.8)	1.8

Operating Statement Summary – Budget Review Continued
Broward Health Imperial Point
FY2022

BUD2022 Variance over/(under)

	ACT2019 Actual YTD	ACT2020 Actual YTD	ACT2021 Actual YTD	BUD2022 Budget YTD	vs ACT2019	vs ACT2020	vs ACT2021
Sal/Ben % NOR	58.0%	59.5%	64.1%	58.2%	0.2%	-1.2%	-5.9%
Supplies % NOR	21.2%	20.6%	22.5%	19.5%	-1.7%	-1.1%	-3.0%
Productive Hours/AA	86	94	104	92	7	(2)	(11)
Gross Rev/AA	32,494	35,910	42,820	42,946	10,452	7,036	126
Net Rev/AA	6,080	6,675	7,887	7,122	1,042	447	(765)
Gross Rev/APD	6,264	6,879	7,921	8,312	2,048	1,433	391
Net Rev/APD	1,172	1,279	1,459	1,378	206	100	(80)
Productive Hours/APD	17	18	19	18	1	(0)	(1)
Salary/APD	574	650	786	667	94	18	(119)
Supplies/APD	255	272	338	276	21	3	(62)
Total Expense/APD	1,460	1,594	1,919	1,681	221	87	(239)
OT% of Prod Hours	2.6%	2.4%	3.4%	2.1%	-0.5%	-0.3%	-1.3%
FTE's - Total	740	749	717	757	17	8	40
CMI - Medicare	1.4656	1.4734	1.6685	1.5671	0.0692	0.0636	-0.0608
CMI - All	1.3489	1.3918	1.5017	1.4253	0.0566	0.0241	-0.0509
Operating Margin	-4.8%	-4.2%	-9.6%	-3.8%	-20.4%	-8.8%	-60.1%

Broward Health Imperial Point Statistical Review FY2022

BUD2022 Variance over/(under)

	ACT2019 Actual YTD	ACT2020 Actual YTD	ACT2021 Actual YTD	BUD2022 Budget YTD	vs ACT2019	vs ACT2020	vs ACT2021
Key Indicators							
Adj Patient Days	81,820	75,123	68,538	77,470	(4,351)	2,347	8,931
Adj Admission	15,773	14,392	12,678	14,994	(779)	602	2,316
Admissions	7,509	7,034	6,185	7,322	(187)	288	1,137
Patient Days	38,952	36,717	33,436	37,833	(1,119)	1,116	4,397
ALOS	5.2	5.2	5.4	5.2	(0.0)	(0.1)	(0.2)
ADC	107	101	100	104	(3)	3	4
Operating Indicators							
Admissions - ED	6,655	6,218	5,400	6,319	(336)	101	919
Discharges	7,736	7,231	6,459	7,620	(116)	389	1,161
ER Dept Visits	37,254	34,456	31,530	36,116	(1,138)	1,660	4,586
Outpatient Visits	31,521	27,359	28,594	32,143	622	4,784	3,549
SSP Cases	3,982	4,058	4,414	4,376	394	318	(38)
SSP Days	4,420	5,090	5,555	5,251	831	161	(304)
Surgeries IP	1,281	1,100	1,017	1,255	(26)	155	238
Surgeries OP	5,652	4,790	4,414	5,328	(324)	538	914
Total Surgeries	6,933	5,890	5,431	6,583	(350)	693	1,152

BROWARD HEALTH IMPERIAL POINT: BUDGET 2022 HIGHLIGHTS

Broward Health Budget 2022 - System Operations Reconciliation (in thousands)

	BHIP
Unaudited FY2021 Gain/(Loss) from Operations	(\$28,839)
9 Volume miss to budget driven by slow recovery from pandemic	18,818
9 Rate Increase due to COVID Add on HRSA reimbursement, increased Acuity	(22,909)
8 Staff Pandemic Bonus w/FICA	465
8 RN/RT Retention Bonus w/FICA	1,402
8 Contract Labor Hazard Pay Diff	2,395
8 Remdesivir - COVID19	985
8 COVID19 Testing Reagents	777
9 Increased cost due to supply and demand/price sensitivity	4,688
Medicare Sequestration Moratorium	(432)
Normalized FY2021 Gain/(Loss) from Operations	(22,652)
FY2022 Operating Budget	(20,919)
9 Volume Growth from COVID-19 Recovery/Initiatives	(18,266)
Rate Impact due to assumed decline in acuity and payor mix shifts; 9 moratorium on Medicare 20% add-on and HRSA reimbursement	9,699
Medicare Sequestration Moratorium reinstituted January 1st.	216
8 Sunset of RN/RT Retention/Extra Shift Bonus program and reduction of OT	(1,402)
9 Increased labor cost driven by volumes including FICA & Benefits for additional FTEs	9,826
Proposed Market Adjustment/Min Wage adj. inc. FICA	646
9 Contract Labor Utilization and Rate Improvements	(1,810)
Merit Increase	1,128
9 Supply Volume Adjustments	2,465
Supply Price adjustments contemplates pricing sensitivity elimination due to S&D; 9 reduction Remdesivir/Reagents;	(4,249)
DSH/LIP - Driven by FMAP reductions	443
Normalized FY2022 Operating Budget	(22,223)
Normalized Variance	429
Normalized Variance %	1.9%
Actual Change	7,920
Actual Change %	27.5%

BROWARD HEALTH IMPERIAL POINT BUDGET 2022 VENDOR > \$400K

Vendor Services		FY2022 Budget Total
Laundry Services		590,615
Dialysis Services		445,364
Physician Fees House Based Physician Groups		3,731,119
Physician Fees Emergency Room Call		2,080,500
Grand Total		6,847,598

Operating Statement Summary – Budget Review

Broward Health Coral Springs

FY2022

BUD2022 Variance over/(under)

(In Millions)

	ACT2019 Actual YTD	ACT2020 Actual YTD	ACT2021 Actual YTD	BUD2022 Budget YTD	vs ACT2019	vs ACT2020	vs ACT2021
Patient Revenue							
Inpatient	373.1	383.7	521.9	584.6	211.5	200.8	62.7
Outpatient	353.9	338.5	353.8	450.5	96.6	112.0	96.8
Ambulatory	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total Patient Revenue	727.0	722.2	875.7	1,035.1	308.1	312.9	159.5
Deductions From Revenue							
Charity Services	9.9	8.9	5.3	9.3	(0.7)	0.3	4.0
Contractual Allowances	498.9	495.0	665.5	749.1	250.2	254.1	83.6
Bad Debt	67.5	71.0	28.3	93.1	25.6	22.1	64.8
Total Deductions	576.4	575.0	699.1	851.5	275.1	276.5	152.4
Net Patient Revenue	150.6	147.3	176.6	183.6	33.0	36.4	7.0
Medicaid DSH Payments	3.8	3.5	3.2	2.5	(1.3)	(1.0)	(0.6)
Grant Revenue	(0.5)	0.0	0.0	0.0	0.5	0.0	0.0
Capitated Revenue	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total Net Reimbursement	153.9	150.8	179.7	186.2	32.2	35.4	6.4
Other Operating Revenue	1.0	1.3	1.4	1.6	0.6	0.3	0.2
Total Operating Revenue	155.0	152.1	181.1	187.8	32.8	35.7	6.6
Operating Expenses							
Salaries & Wages	69.5	69.6	85.7	79.5	10.0	10.0	(6.2)
Benefits	13.4	13.8	16.4	17.3	3.9	3.5	0.9
Fees Physician	8.2	9.1	9.5	10.6	2.4	1.5	1.1
Fees Other	7.1	7.5	7.9	7.7	0.6	0.2	(0.2)
Supplies	26.7	25.0	33.1	34.4	7.7	9.4	1.3
Insurance	0.8	0.7	1.9	1.1	0.3	0.4	(0.9)
Maintenance & Repairs	2.9	2.1	2.9	3.2	0.3	1.1	0.2
Lease and Rental	1.2	1.1	0.7	1.4	0.2	0.3	0.7
Utilities	2.1	2.1	2.3	2.1	0.0	0.0	(0.2)
PMATF	2.0	1.6	2.0	2.2	0.3	0.6	0.2
Other Expenses	3.6	3.2	4.1	3.9	0.3	0.6	(0.2)
Total Operating Expenses	137.4	135.8	166.6	163.4	26.1	27.6	(3.2)
Common Service	19.0	18.8	21.3	28.8	9.8	10.0	7.5
Depreciation & Amortization	7.6	8.3	8.4	8.4	0.8	0.1	(0.1)
Total Expenses	163.9	162.9	196.4	200.6	36.7	37.7	4.2
Gain/(Loss) from Operations	(9.0)	(10.8)	(15.3)	(12.9)	(3.9)	(2.0)	2.4
Non-Operating Revenue							
Unrestricted Tax Revenue	17.5	17.6	19.6	28.4	10.8	10.7	8.8
Dividend/Interest Income	0.9	0.9	1.1	0.0	(0.9)	(0.9)	(1.0)
Donated Revenue	0.1	0.2	0.1	0.0	(0.1)	(0.2)	(0.1)
Other Non Operating Revenue	0.0	3.1	19.2	0.0	0.0	(3.1)	(19.2)
Non-Operating Expense							
Interest Expense	1.1	1.1	1.1	1.0	(0.1)	(0.1)	(0.1)
Medicaid County Funding	0.8	0.8	0.8	0.8	(0.0)	0.0	(0.0)
Non-Operating Gain/(Loss)	16.6	20.0	38.1	26.6	10.0	6.6	(11.5)
Excess of Revenue Over Expenses	7.6	9.2	22.8	13.7	6.1	4.6	(9.1)

Operating Statement Summary – Budget Review Continued
Broward Health Coral Springs
FY2022

	BUD2022 Variance over/(under)						
	ACT2019 Actual YTD	ACT2020 Actual YTD	ACT2021 Actual YTD	BUD2022 Budget YTD	vs ACT2019	vs ACT2020	vs ACT2021
Sal/Ben % NOR	53.5%	54.8%	56.4%	51.6%	-1.9%	-3.2%	-4.8%
Supplies % NOR	17.2%	16.5%	18.3%	18.3%	1.1%	1.9%	0.0%
Productive Hours/AA	86	92	107	104	18	12	(2)
Gross Rev/AA	34,199	36,887	50,548	52,836	18,637	15,950	2,288
Net Rev/AA	7,086	7,521	10,194	9,373	2,287	1,852	(821)
Gross Rev/APD	8,490	8,928	10,280	10,800	2,310	1,872	520
Net Rev/APD	1,759	1,820	2,073	1,916	157	96	(157)
Productive Hours/APD	21	22	22	21	(0)	(1)	(0)
Salary/APD	812	860	1,007	830	18	(30)	(177)
Supplies/APD	312	309	388	359	47	49	(30)
Total Expense/APD	1,915	2,014	2,306	2,093	179	79	(213)
OT% of Prod Hours	3.4%	2.2%	4.3%	2.0%	-1.4%	-0.2%	-2.3%
FTE's - Total	1,012	1,009	1,013	1,109	97	100	96
CMI - Medicare	1.4804	1.4473	1.7121	1.5963	0.0783	0.1029	-0.0677
CMI - All	1.1619	1.1753	1.3736	1.2678	0.0911	0.0787	-0.0771
Operating Margin	5.0%	4.0%	2.2%	7.2%	44.8%	78.7%	233.5%

Broward Health Coral Springs Statistical Review FY2022

BUD2022 Variance over/(under)

	ACT2019 Actual YTD	ACT2020 Actual YTD	ACT2021 Actual YTD	BUD2022 Budget YTD	vs ACT2019	vs ACT2020	vs ACT2021
Key Indicators							
Adj Patient Days	85,629	80,894	85,182	95,843	10,214	14,950	10,661
Adj Admission	21,259	19,580	17,323	19,591	(1,668)	11	2,268
Admissions	10,909	10,403	10,325	11,064	155	661	739
Patient Days	43,941	42,979	50,770	54,127	10,186	11,148	3,357
ALOS	4.0	4.1	4.9	4.9	0.9	0.8	(0.0)
ADC	120	118	152	148	28	31	(3)
Operating Indicators							
Admissions - ED	7,545	7,429	7,810	7,087	(458)	(342)	(723)
Discharges	13,244	12,459	12,238	12,947	(297)	488	709
ER Dept Visits	64,865	57,996	48,951	61,096	(3,769)	3,100	12,145
Outpatient Visits	57,259	46,404	46,740	53,101	(4,158)	6,697	6,361
SSP Cases	6,501	6,657	6,742	6,760	259	103	18
SSP Days	8,164	8,383	10,178	9,950	1,786	1,567	(228)
Surgeries IP	2,146	1,908	1,747	2,146	-	238	399
Surgeries OP	3,159	2,668	2,811	3,110	(49)	442	299
Total Surgeries	5,305	4,576	4,558	5,256	(49)	680	698

BROWARD HEALTH CORAL SPRINGS: BUDGET 2022 HIGHLIGHTS

Broward Health Budget 2022 - System Operations Reconciliation (in thousands)

BHCS

Unaudited FY2021 Gain/(Loss) from Operations (\$15,270)

5 Volume miss to budget driven by slow recovery from pandemic	27,890
5 Rate Increase due to COVID Add on HRSA reimbursement, increased Acuity	(53,840)
8 Staff Pandemic Bonus w/FICA	465
8 RN/RT Retention Bonus w/FICA	1,922
8 Contract Labor Hazard Pay Diff	6,036
8 Remdesivir - COVID19	1,776
8 COVID19 Testing Reagents	313
5 Increased cost due to supply and demand/price sensitivity	4,408
Medicare Sequestration Moratorium	(411)

Normalized FY2021 Gain/(Loss) from Operations (26,711)

FY2022 Operating Budget (12,851)

5 Volume Growth from COVID-19 Recovery/Initiatives	(23,120)
5 Rate Impact due to assumed decline in acuity and payor mix shifts; Medicare Sequestration Moratorium reinstituted January 1st.	14,222 206
8 Sunset of RN/RT Retention/Extra Shift Bonus program and reduction of OT	(1,922)
Increased labor cost driven by volumes including FICA & Benefits for additional	
5 FTEs	10,859
Proposed Market Adjustment/Min Wage adj. inc. FICA	1,023
5 Contract Labor Utilization and Rate Improvements	(6,182)
Merit Increase	1,786
5 Supply Volume Adjustments	3,827
Supply Price adjustments contemplates pricing sensitivity elimination due to S&D;	
5 reduction Remdesivir/Reagents;	(2,470)
DSH/LIP - Driven by FMAP reductions	614

Normalized FY2022 Operating Budget (14,008)

Normalized Variance	12,703
Normalized Variance %	47.6%

Actual Change	2,418
Actual Change %	15.8%

BROWARD HEALTH CORAL SPRINGS BUDGET 2022 VENDOR > \$400K

Vendor Services	FY2022 Budget Total
Laundry Services	905,884
Outside Lab Services	590,516
Dialysis Services	860,696
Routine Repairs (JCAHO Accreditation)	521,321
Maintenance Contracts - Radiology Repair Services	423,442
Automated Medication Dispensing System	420,000
Physician Fees House Based Physician Groups	6,045,220
Physician Fees Emergency Room Call	2,959,873
Grand Total	12,726,952

Operating Statement Summary – Budget Review

Broward Health Physician Group

FY2022

(In Thousands)

	ACT2019 Actual YTD	ACT2020 Actual YTD	ACT2021 Actual YTD	BUD2022 Budget YTD	BUD2022 Variance over/(under) vs ACT2019	vs ACT2020	vs ACT2021
Patient Revenue							
Outpatient	60,647.6	69,881.0	0.0	0.0	(60,647.6)	(69,881.0)	0.0
Ambulatory	0.0	0.0	174,926.7	193,528.8	193,528.8	193,528.8	18,602.1
Total Patient Revenue	60,647.6	69,881.0	174,926.7	193,528.8	132,881.2	123,647.8	18,602.1
Deductions From Revenue							
Charity Services	1,283.3	1,583.0	3,984.7	4,599.0	3,315.7	3,016.0	614.3
Contractual Allowances	35,093.7	41,135.5	160,982.7	143,468.5	108,374.8	102,333.0	(17,514.2)
Bad Debt	4,741.5	5,455.5	(16,913.8)	15,023.9	10,282.3	9,568.4	31,937.7
Total Deductions	41,118.6	48,174.1	148,053.6	163,091.4	121,972.8	114,917.3	15,037.8
Net Patient Revenue	19,529.0	21,706.9	26,873.1	30,437.4	10,908.4	8,730.5	3,564.3
Medicaid DSH Payments	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Grant Revenue	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Capitated Revenue	3,468.4	2,708.0	2,886.8	3,545.7	77.3	837.7	658.9
Total Net Reimbursement	22,997.5	24,415.0	29,760.0	33,983.2	10,985.7	9,568.2	4,223.2
Other Operating Revenue	5,393.6	6,440.3	8,425.5	7,934.5	2,540.9	1,494.2	(491.0)
Total Operating Revenue	28,391.1	30,855.3	38,185.5	41,917.7	13,526.6	11,062.4	3,732.2
Operating Expenses							
Salaries & Wages	37,578.6	48,380.1	55,561.8	59,758.8	22,180.2	11,378.7	4,197.0
Benefits	4,920.0	5,668.0	6,185.6	7,722.1	2,802.0	2,054.0	1,536.4
Fees Physician	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Fees Other	1,832.1	2,143.2	2,394.1	3,050.4	1,218.3	907.2	656.3
Supplies	1,387.6	1,189.0	1,256.5	1,284.1	(103.5)	95.1	27.6
Insurance	141.2	180.4	698.7	433.4	292.2	253.0	(265.3)
Maintenance & Repairs	346.9	134.3	(19.4)	117.4	(229.5)	(16.9)	136.8
Lease and Rental	3,002.1	4,221.1	5,017.0	5,703.3	2,701.2	1,482.2	686.3
Utilities	251.0	180.9	223.3	260.1	9.2	79.2	36.9
PMATF	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other Expenses	2,613.9	4,141.4	3,892.7	4,271.3	1,657.4	129.9	378.6
Total Operating Expenses	52,073.4	66,238.5	75,210.4	82,600.9	30,527.5	16,362.4	7,390.5
Common Service	2,260.8	2,501.4	5,004.0	6,046.7	3,785.9	3,545.3	1,042.8
Depreciation & Amortization	1,526.2	1,020.6	1,033.1	646.1	(880.1)	(374.6)	(387.0)
Total Expenses	55,860.3	69,760.5	81,247.4	89,293.7	33,433.3	19,533.1	8,046.2
Gain/(Loss) from Operations	(27,469.2)	(38,905.2)	(43,061.9)	(47,376.0)	(19,906.7)	(8,470.8)	(4,314.0)
Non-Operating Gain/(Loss)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Excess of Revenue Over Expenses	(27,469.2)	(38,905.2)	(43,061.9)	(47,376.0)	(19,906.7)	(8,470.8)	(4,314.0)

Operating Statement Summary – Budget Review

Broward Health Weston & BH Imaging Center

FY2022

(In Thousands)

	ACT2019 Actual YTD	ACT2020 Actual YTD	ACT2021 Actual YTD	BUD2022 Budget YTD	BUD2022 Variance over/(under)		
					vs ACT2019	vs ACT2020	vs ACT2021
Patient Revenue							
Outpatient	12,220.8	9,509.6	0.0	0.0	(12,220.8)	(9,509.6)	0.0
Ambulatory	0.0	0.0	12,007.5	12,995.2	12,995.2	12,995.2	987.7
Total Patient Revenue	12,220.8	9,509.6	12,007.5	12,995.2	774.4	3,485.6	987.7
Deductions From Revenue							
Charity Services	0.8	0.1	1.3	0.0	(0.8)	(0.1)	(1.3)
Contractual Allowances	8,461.4	6,226.9	9,886.7	9,375.7	914.4	3,148.8	(510.9)
Bad Debt	87.9	(296.0)	(731.3)	478.7	390.9	774.8	1,210.0
Total Deductions	8,550.0	5,931.0	9,156.7	9,854.4	1,304.5	3,923.4	697.8
Net Patient Revenue	3,670.8	3,578.6	2,850.8	3,140.8	(530.0)	(437.8)	289.9
Medicaid DSH Payments	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Grant Revenue	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Capitated Revenue	0.5	0.0	0.0	0.0	(0.5)	(0.0)	0.0
Total Net Reimbursement	3,671.3	3,578.6	2,850.8	3,140.8	(530.6)	(437.8)	289.9
Other Operating Revenue	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total Operating Revenue	3,671.3	3,578.6	2,850.8	3,140.8	(530.6)	(437.8)	289.9
Operating Expenses							
Salaries & Wages	2,458.9	2,179.0	1,924.3	2,198.9	(259.9)	20.0	274.6
Benefits	590.6	528.0	529.0	564.9	(25.8)	36.9	35.9
Fees Physician	1,227.7	329.6	167.7	291.9	(935.8)	(37.7)	124.2
Fees Other	717.7	705.5	520.6	553.2	(164.5)	(152.3)	32.6
Supplies	164.9	159.3	120.2	123.8	(41.1)	(35.5)	3.6
Insurance	43.4	42.2	86.8	61.6	18.2	19.3	(25.2)
Maintenance & Repairs	504.0	32.3	201.2	183.5	(320.5)	151.2	(17.7)
Lease and Rental	104.8	341.1	649.3	790.9	686.0	449.7	141.6
Utilities	447.6	50.5	94.7	65.9	(381.7)	15.4	(28.9)
PMATF	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other Expenses	185.8	333.8	311.4	401.8	216.0	68.0	90.4
Total Operating Expenses	6,445.4	4,701.4	4,605.2	5,236.3	(1,209.1)	535.0	631.2
Common Service	540.1	520.0	339.4	347.1	(193.0)	(172.9)	7.7
Depreciation & Amortization	1,164.2	616.6	377.7	185.0	(979.2)	(431.6)	(192.7)
Total Expenses	8,149.7	5,837.9	5,322.2	5,768.4	(2,381.3)	(69.5)	446.2
Gain/(Loss) from Operations	(4,478.4)	(2,259.3)	(2,471.4)	(2,627.6)	1,850.7	(368.3)	(156.3)
Non-Operating Revenue							
Donated Revenue	7.2	0.0	0.0	0.0	(7.2)	0.0	0.0
Non-Operating Expense							
Interest Expense	297.7	293.9	289.7	285.0	(12.7)	(8.9)	(4.7)
Non-Operating Gain/(Loss)	(290.5)	(293.9)	(289.7)	(285.0)	5.5	8.9	4.7
Excess of Revenue Over Expenses	(4,768.9)	(2,553.3)	(2,761.1)	(2,912.7)	1,856.2	(359.4)	(151.6)

Operating Statement Summary – Budget Review

Broward Health Community Health Services

FY2022

(In Thousands)

BUD2022 Variance over/(under)

	ACT2019 Actual YTD	ACT2020 Actual YTD	ACT2021 Actual YTD	BUD2022 Budget YTD	vs ACT2019	vs ACT2020	vs ACT2021
Patient Revenue							
Outpatient	19,793.8	22,342.4	0.0	0.0	(19,793.8)	(22,342.4)	0.0
Ambulatory	0.0	0.0	36,936.1	37,239.4	37,239.4	37,239.4	303.3
Total Patient Revenue	19,793.8	22,342.4	36,936.1	37,239.4	17,445.6	14,897.0	303.3
Deductions From Revenue							
Charity Services	2,913.5	3,251.1	2,456.1	3,172.1	258.6	(79.0)	715.9
Contractual Allowances	12,031.3	13,726.9	28,615.4	27,108.2	15,076.8	13,381.3	(1,507.3)
Bad Debt	851.0	387.8	356.4	931.4	80.4	543.6	575.0
Total Deductions	15,795.8	17,365.7	31,427.9	31,211.6	15,415.8	13,845.9	(216.3)
Net Patient Revenue	3,998.0	4,976.6	5,508.2	6,027.8	2,029.8	1,051.1	519.6
Medicaid DSH Payments	0.0	0.0	337.5	335.0	335.0	335.0	(2.5)
Grant Revenue	5,731.4	5,696.0	6,375.9	7,063.6	1,332.2	1,367.6	687.7
Capitated Revenue	1,161.5	1,091.0	1,387.4	1,468.6	307.1	377.6	81.2
Total Net Reimbursement	10,890.9	11,763.6	13,608.9	14,895.0	4,004.1	3,131.4	1,286.0
Other Operating Revenue	8,665.2	11,209.3	17,201.5	20,292.3	11,627.1	9,083.0	3,090.8
Total Operating Revenue	19,556.1	22,972.9	30,810.4	35,187.3	15,631.2	12,214.4	4,376.9
Operating Expenses							
Salaries & Wages	17,339.5	16,622.3	16,390.6	16,416.7	(922.8)	(205.6)	26.1
Benefits	4,277.1	3,915.7	3,768.9	4,218.2	(58.8)	302.6	449.3
Fees Physician	1,930.4	927.8	1,142.4	1,255.2	(675.2)	327.4	112.8
Fees Other	1,594.3	2,024.1	2,083.5	2,642.8	1,048.4	618.7	559.3
Supplies	8,354.5	2,464.3	7,715.9	10,366.3	2,011.8	7,902.0	2,650.5
Insurance	253.9	263.6	535.0	606.4	352.5	342.9	71.5
Maintenance & Repairs	129.9	135.6	109.4	85.6	(44.3)	(50.0)	(23.8)
Lease and Rental	198.2	213.4	204.7	221.9	23.6	8.4	17.2
Utilities	502.4	508.4	471.7	513.0	10.6	4.5	41.3
PMATF	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other Expenses	1,584.5	2,101.9	1,338.7	1,129.6	(454.9)	(972.3)	(209.0)
Total Operating Expenses	36,164.7	29,177.2	33,760.7	37,455.7	1,291.0	8,278.6	3,695.0
Common Service	4,025.0	4,942.6	2,366.1	3,975.9	(49.1)	(966.7)	1,609.8
Depreciation & Amortization	1,577.2	879.9	789.1	560.0	(1,017.2)	(319.9)	(229.1)
Total Expenses	41,766.9	34,999.6	36,915.9	41,991.6	224.8	6,992.0	5,075.7
Gain/(Loss) from Operations	(22,210.8)	(12,026.7)	(6,105.5)	(6,804.4)	15,406.4	5,222.4	(698.8)
Non-Operating Revenue							
Unrestricted Tax Revenue	(0.4)	0.0	0.0	0.0	0.4	0.0	0.0
Other Non Operating Revenue	98.2	141.7	399.2	671.9	573.7	530.2	272.7
Non-Operating Expense							
Non-Operating Gain/(Loss)	97.8	141.7	399.2	671.9	574.1	530.2	272.7
Excess of Revenue Over Expenses	(22,113.0)	(11,885.0)	(5,706.3)	(6,132.5)	15,980.5	5,752.5	(426.1)

Operating Statement Summary – Budget Review

Broward Health Gold Coast

FY2022

(In Thousands)

	ACT2019 Actual YTD	ACT2020 Actual YTD	ACT2021 Actual YTD	BUD2022 Budget YTD	BUD2022 Variance over/(under)		
					vs ACT2019	vs ACT2020	vs ACT2021
Patient Revenue							
Outpatient	3,512.6	3,566.3	0.0	0.0	(3,512.6)	(3,566.3)	0.0
Ambulatory	0.0	0.0	3,898.4	5,030.2	5,030.2	5,030.2	1,131.8
Total Patient Revenue	3,512.6	3,566.3	3,898.4	5,030.2	1,517.6	1,463.9	1,131.8
Deductions From Revenue							
Charity Services	754.7	323.8	303.4	385.5	(369.2)	61.7	82.1
Contractual Allowances	708.1	916.4	1,175.5	1,448.9	740.7	532.4	273.4
Bad Debt	29.0	0.8	(3.7)	3.2	(25.8)	2.3	6.9
Total Deductions	1,491.8	1,241.1	1,475.2	1,837.5	345.7	596.5	362.4
Net Patient Revenue	2,020.7	2,325.2	2,423.2	3,192.7	1,171.9	867.5	769.5
Medicaid DSH Payments	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Grant Revenue	2.2	0.0	0.8	0.0	(2.2)	0.0	(0.8)
Capitated Revenue	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total Net Reimbursement	2,022.9	2,325.2	2,423.9	3,192.7	1,169.7	867.5	768.7
Other Operating Revenue	0.4	0.3	0.7	0.9	0.6	0.6	0.2
Total Operating Revenue	2,023.3	2,325.5	2,424.6	3,193.6	1,170.3	868.1	769.0
Operating Expenses							
Salaries & Wages	4,260.6	4,139.7	4,210.8	4,447.5	187.0	307.8	236.8
Benefits	1,031.8	974.1	921.2	1,103.7	71.9	129.6	182.5
Fees Physician	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Fees Other	403.2	296.1	199.3	299.5	(103.7)	3.5	100.2
Supplies	219.5	147.0	151.7	194.4	(25.2)	47.3	42.6
Insurance	64.1	63.8	91.8	103.4	39.3	39.5	11.6
Maintenance & Repairs	5.9	6.2	1.3	3.7	(2.2)	(2.4)	2.4
Lease and Rental	0.0	302.3	414.6	414.6	414.6	112.4	0.0
Utilities	96.6	64.6	74.8	73.3	(23.3)	8.7	(1.5)
PMATF	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other Expenses	257.6	215.7	130.3	159.8	(97.8)	(56.0)	29.5
Total Operating Expenses	6,339.3	6,209.5	6,195.9	6,800.0	460.7	590.5	604.1
Common Service	734.2	812.2	439.9	559.7	(174.5)	(252.5)	119.8
Depreciation & Amortization	68.6	54.4	44.0	33.9	(34.6)	(20.4)	(10.1)
Total Expenses	7,142.0	7,076.1	6,679.8	7,393.7	251.6	317.6	713.9
Gain/(Loss) from Operations	(5,118.7)	(4,750.5)	(4,255.1)	(4,200.1)	918.7	550.5	55.1
Non-Operating Revenue							
Unrestricted Tax Revenue	1,338.0	1,338.0	1,338.0	1,338.0	(0.0)	(0.0)	(0.0)
Non-Operating Expense							
Non-Operating Gain/(Loss)	1,338.0	1,338.0	1,338.0	1,338.0	(0.0)	(0.0)	(0.0)
Excess of Revenue Over Expenses	(3,780.8)	(3,412.6)	(2,917.1)	(2,862.1)	918.7	550.5	55.1

Operating Statement Summary – Budget Review

Children's Diagnostic and Treatment Center

FY2022

(In Thousands)

BUD2022 Variance over/(under)

	ACT2019 Actual YTD	ACT2020 Actual YTD	ACT2021 Actual YTD	BUD2022 Budget YTD	vs ACT2019	vs ACT2020	vs ACT2021
Patient Revenue							
Outpatient	3,357.4	3,510.1	877.3	0.0	(3,357.4)	(3,510.1)	(877.3)
Ambulatory	0.0	0.0	3,749.1	5,286.8	5,286.8	5,286.8	1,537.7
Total Patient Revenue	3,357.4	3,510.1	4,626.4	5,286.8	1,929.4	1,776.7	660.4
Deductions From Revenue							
Charity Services	(18.3)	(20.7)	24.2	12.3	30.5	33.0	(12.0)
Contractual Allowances	1,293.3	1,335.4	2,505.7	2,946.9	1,653.6	1,611.5	441.2
Bad Debt	10.1	19.7	138.8	133.1	123.1	113.5	(5.7)
Total Deductions	1,285.1	1,334.4	2,668.8	3,092.3	1,807.2	1,757.9	423.5
Net Patient Revenue	2,072.3	2,175.7	1,957.6	2,194.5	122.2	18.9	236.9
Medicaid DSH Payments	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Grant Revenue	12,510.9	12,591.2	11,994.2	11,846.5	(664.4)	(744.7)	(147.7)
Capitated Revenue	21.1	38.9	19.3	18.5	(2.6)	(20.4)	(0.8)
Total Net Reimbursement	14,604.3	14,805.7	13,971.0	14,059.5	(544.8)	(746.3)	88.4
Other Operating Revenue	1,822.3	3,266.2	4,427.6	4,544.2	2,721.9	1,278.0	116.6
Total Operating Revenue	16,426.6	18,072.0	18,398.6	18,603.7	2,177.1	531.7	205.0
Operating Expenses							
Salaries & Wages	9,382.0	9,981.1	10,149.3	9,846.0	464.0	(135.2)	(303.3)
Benefits	2,459.6	2,498.4	2,654.9	2,498.8	39.1	0.4	(156.1)
Fees Physician	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Fees Other	4,305.0	3,767.2	3,121.5	3,077.1	(1,227.8)	(690.1)	(44.4)
Supplies	448.1	1,284.0	2,205.0	2,198.8	1,750.7	914.8	(6.2)
Insurance	25.4	37.5	166.6	98.6	73.2	61.1	(68.0)
Maintenance & Repairs	46.7	27.3	30.3	60.8	14.1	33.5	30.5
Lease and Rental	537.7	540.5	474.3	486.0	(51.7)	(54.6)	11.6
Utilities	177.6	201.4	228.8	220.5	42.8	19.1	(8.3)
PMATF	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other Expenses	441.2	530.4	202.9	470.4	29.2	(60.0)	267.5
Total Operating Expenses	17,823.4	18,867.8	19,233.6	18,956.8	1,133.4	89.0	(276.7)
Common Service	614.8	680.0	1,629.6	579.1	(35.7)	(101.0)	(1,050.5)
Depreciation & Amortization	197.5	143.3	125.3	121.4	(76.1)	(21.9)	(3.9)
Total Expenses	18,635.7	19,691.1	20,988.4	19,657.3	1,021.5	(33.8)	(1,331.2)
Gain/(Loss) from Operations	(2,209.2)	(1,619.2)	(2,589.8)	(1,053.6)	1,155.5	565.5	1,536.2
Non-Operating Revenue							
Dividend/Interest Income	3.2	0.1	0.1	0.1	(3.1)	0.0	0.0
Donated Revenue	799.9	566.1	796.2	1,100.0	300.1	533.9	303.8
Other Non Operating Revenue	4.9	0.0	39.9	0.0	(4.9)	0.0	(39.9)
Non-Operating Expense							
Interest Expense	0.0	0.2	0.4	0.0	(0.0)	(0.2)	(0.4)
Donated Expense	131.2	512.4	199.0	196.7	65.5	(315.7)	(2.3)
Non-Operating Gain/(Loss)	676.8	53.5	636.8	903.4	226.6	849.9	266.6
Excess of Revenue Over Expenses	(1,532.3)	(1,565.6)	(1,953.0)	(150.2)	1,382.1	1,415.4	1,802.7